

ANNUAL REPORT · 30 JUNE 2022

Thriving people and organisations in a new era





Contents

| OUR MISSION | 2 |
|--|----|
| THE YEAR AT A GLANCE | 4 |
| FOREWORD FROM CHAIR AND EXECUTIVE DIRECTOR | 6 |
| ORGANISATIONAL LEADERSHIP | 8 |
| SUPPLY CHAIN AND SECTOR LEADERSHIP | 11 |
| GOVERNMENT UNDERSTANDING AND INFLUENCE | 14 |
| DEVELOPING INSIGHTS AND LEARNING | 16 |
| COMING UP IN 2022/23 | 17 |
| OUR PEOPLE | 18 |
| OUR MEMBERS | 19 |
| FINANCIALS | 31 |



Who are we?

We are a coalition of nearly 400 business and government leaders committed to improving the performance of workplace health and safety in New Zealand.



Our burning platform

Despite sweeping regulatory reforms post Pike River, and increased investment in workplace health and safety by businesses and government, New Zealand's overall performance on workplace harm has not improved as expected.

Our new vision:

Leaders building cultures that enable people and businesses to thrive.



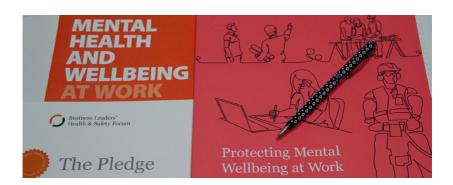
The outcomes we're aiming for

- Be an active community of capable and confident leaders supporting work design in their organisations that enables people and businesses to thrive
- Supply chain and sector leaders have the capability and confidence to support work design that enables people and businesses to thrive
- Government understands what enables people and businesses to thrive.



We'll do this by focusing on four strategic pillars:

- Organisational leadership
- Supply chain and sector leadership
- Government understanding and influence
- Developing insights and learning.



3

KEY PROGRESS

The year at a glance

MEMBER ACTIVATION



675 people attended at least one in-person or virtual Forum event this year

138

138 Forum CEOs joined at least one virtual CEO Connection Call

2

2 international panel contributions were made



More than a third of Forum members responded to a Covid vaccination survey in October 2021

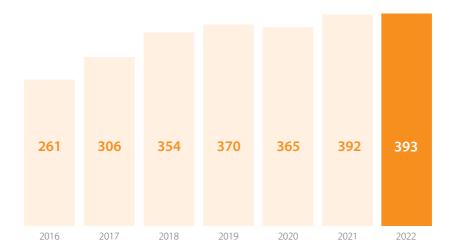
22

22 engagements were made with Forum member Boards and/or senior management teams

6

6 conference/guest lecture presentations were delivered

MEMBER GROWTH · JULY 21-22





Forum CEOs lead and influence at least 400,000 employees across New Zealand

21

21 of the NZX 50 companies are Forum members

HARM AND INJURY PERFORMANCE AND CRITICAL RISK MANAGEMENT

79 Forum members took part in the 2021 benchmarking report – up from 74 the year earlier

The Total Recordable Injury Frequency
Rate was 4.51 (including employees and
contractors) and organisations that took
part reported that, tragically, four workers
had died in the 2021 year

1 80%

Near miss reporting increased by nearly 80% compared to the year earlier

82% of Forum members who input benchmarking data confirmed they had identified critical controls for each of their critical risks



INCREASE IN MEDIA REACH

1 273% increase in users of the Forum's website, with 22,000 users in the past year

137% growth in LinkedIn followers, with close to 2,000 reactions to Forum posts

9 mainstream media articles published in the last 12 months including in Stuff,
 Newsroom, Otago Daily Times, The Spinoff and The Gisborne Herald

FOREWORD FROM GEORGE ADAMS AND FRANÇOIS BARTON

Thriving people and thriving businesses by design

This year we formally launched our new 10-year strategy. It sets out a new vision for where we want our businesses and the country to be – where leaders build cultures that enable people and businesses to thrive. Rather than define our future by a number (zero) or by failure (harm), we wanted to focus on what we as leaders can directly influence and control – on the work our organisations create, on the environment in which that work happens, and with the tools and people we provide to get it done – or in other words, the cultures in our businesses and supply chains.

You can get home at the end of the day by good luck. But you can only thrive on purpose. And you can't thrive if there's a real risk of being hit by a falling object or struck by a vehicle. Nor can you thrive if you're completely overworked, or work alongside a bully.

Our vision sets out an ambitious direction – but we also recognise significant challenges remain that demand tackling here and now. Too many workers continue to be injured and harmed in accidents where the risks and their controls are both well understood and accessible. But equally, these sobering and stubborn reminders of where many organisations still stand aren't reasons to not confront and improve the mental wellbeing of our people.

Many of the things we put in place to keep our people safe rely on the *mental wellbeing* of the workers or teams. So even when an incident is vehicle or machinery related, it can often be that distracted, distressed or fatigued people were a bigger influence. That's why staying curious and open to the impacts of *work on mental wellbeing* and *mental wellbeing on work* isn't a distraction from core safety – indeed it can open up new ways of improving it.

Our new strategy encourages us to embrace our ability to influence *the work*, not just the *person*. Indeed, that is where our leadership ability to influence is greatest.

At the same time as the Forum launched its new strategy, the country commenced a national case study on dynamic risk management with Covid refusing to leave us alone. Effective risk management demands a constant balance of reducing the likelihood of bad things happening and managing the impacts when they do.

The second half of 2021 felt like a national effort to reduce (or at least delay) the likelihood of a full-blown community spread of Covid. And the first half of 2022 was spent dealing directly with the blunt force trauma of Omicron spreading through the country.

The Forum's work this year responded directly to these two challenging phases.

Throughout the year we continued to connect with CEOs to understand the challenges confronting businesses as well as provide opportunities to make some collective sense and find some mutual support through that ever-changing period.

CEOs told us the issues they needed help with and we responded. We developed a suite of resources and tools to support CEOs and their teams in navigating the quickly emerging issues surrounding vaccines – including a policy builder and a leadership position on vaccination – and advocated publicly and in conjunction with our partners at Business NZ directly with Government on its approach to the vaccine rollout and mandates.

As Omicron approached and eventually arrived, we shifted our focus to the importance of rapid antigen tests (RATs) - both getting access to them and their use. We also worked with the GM Safety Forum (supported by the Health and Safety Association of New Zealand) on the development of practical assurance principles on Living with Covid as well as developing our own guidance on RAT deployment options. This was complemented with various webinars with international expert Dr Ian Norton, from Respond Global in Australia. We also facilitated member access to RAT supplies through our friends at Business NZ.

In response to the unrelenting uncertainty taking its toll on leaders' and workers' already strained mental wellbeing, we built on the Forum's comprehensive suite of mental wellbeing resources to support boards, senior teams and sector partners in making sense of mental wellbeing at work. We also developed our first executive wellbeing intervention - Be Well to Lead Well – as a tailored support designed specifically for CEOs.

As a practical demonstration of leaders changing the work not the person, we also saw increased interest among CEOs in how the world of work looked in a post-vaccine world. So we started connecting and sharing how different leaders were re-designing hybrid and

flexible working arrangements – both as a mental health intervention an as a response to an increasingly competitive labour market. Our June Summit was a welcome opportunity to hear from Yarra Valley Water on its journey towards hybrid work - not as a simple HR policy, but as a cultural and leadership approach to build a healthier, better business

The year ahead will see us prioritise our Thriving Work Agenda – focusing on mentally healthy work (thriving people), hybrid work arrangements (thriving workplaces) and supply chain leadership (thriving supply chains). We're also committed to working with the Institute of Directors (IoD) and the GM Safety Forum on a WorkSafe-funded Better Governance initiative. We're also strengthening our advocacy voice to key players in government and across the health and safety ecosystem.

Our ability to support members in this past year was possible because of our CEO members' willingness to share their challenges, solutions and experiences. That openness to share embodies the Forum's fundamental approach of being a movement of leaders for leaders.

We want to acknowledge that support and contribution, and look forward to building that connection in the year ahead.



MEASURING OUR PROGRESS

Organisational leadership

In our 2021-2031 strategy we have committed to:

- Supporting members through formal leadership development, peer-to-peer learning and expert resources
- Connecting members with each other so they can share and learn from peers
- Enhancing and evolving how 'success' is articulated, measured and reported, beyond failure measures and towards valuing cultures and work environments where people and businesses can thrive
- Enabling members and the Forum as a collective to transparently monitor progress and be accountable for improvement.

In our first year of this new strategy, here's what we've achieved:

Supporting members

Mentally healthy people

Continuing our work in 2020 and 2021 to support Forum organisations to take a leadership role in protecting the mental wellbeing of their people, the Forum developed a new workstream through the 2021/22 year focusing on Thriving People. This work included leadership development, peer-to-peer learning and the development of expert resources such as:

- Facilitation training of 125 people across New Zealand in how to use the Forum and Leading Safety's mental wellbeing by design process.
 This included sessions with Forum members, as well as those run by Healthy Families Invercargill and the Association of Consulting and Engineering New Zealand (ACE NZ)
- Presentations to and discussions with 22 Boards and Executive Leadership Teams focusing on creating mentally healthy workplaces

- A new programme for CEOs to support them with their own wellbeing and to enable them to better lead mental wellbeing in their organisations. Be Well to Lead Well began in April 2022 and is now ready for rollout among Forum CEOs
- New mental wellbeing resources to support the monitoring of mental wellbeing at work, and research on the effectiveness of interventions
- A trial digital platform (MakeShapes) with Forum organisations, to amplify the reach and use of the mental wellbeing by design process
- A trial with three Forum organisations of a process to support organisations that have identified work design issues, to help them re-design the work to support their people's wellbeing
- Case studies of organisations that have successfully used the mental wellbeing by design process: the Environmental Protection Authority and Frucor Suntory.

"The Be Well to Lead Programme caused me to challenge my owns views of wellbeing, open up my mind on how I could improve wellbeing, both personally and for those I lead."

Darren Evans, CEO Calder Stewart

Covid: Expert advice and leadership support

Throughout 2021 the Forum provided regular opportunities for CEO members to connect on the issues presented by the ongoing Covid pandemic, particularly in times of lockdown and on issues such as vaccination and mandates. During the August 2021 lockdown, 35 Forum CEOs took part in hour-long Connection Calls, with many commenting how they provided them with opportunities in a time of high stress to step back and hear from like-minded CEO colleagues on challenges and opportunities in the days and weeks ahead.

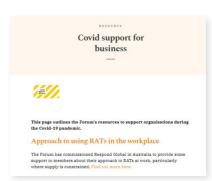


Forum CEOs connecting during the August 2021 lockdown.

The Forum took an active leadership role to support member organisations on the issue of Covid vaccines and mandates. Following a member-wide survey in October 2021, we produced a suite of vaccination support material including:

- A vaccine policy builder
- Guidance notes on vaccine policies, based on information from our Forum members.

There have been more than 6,000 views of these resources on the Forum's website in the past year, and of those more than half were new users of the Forum's website. The vaccination support was even hosted on the IoD website, delivering the highest click-through rate during November 2021.



The Forum's Covid support for business hub on its website in late 2021.

We also worked with Access Community Health to provide direct access to worker and workplace vaccinations. Later, we produced resources to support organisations during the Omicron wave, guidance on RATs in the workplace, and access through our networks at BusinessNZ to RAT supplies when they were in great demand.

As the Omicron wave surged in February 2022, the Forum engaged Dr Ian Norton from Respond Global in Australia to provide expert leadership advice to CEOs on how to manage in the weeks and months ahead. This webinar was attended by 120 people, and as a result the IoD asked if it could run the same session with Francois and Dr Norton a week later.

Culmination of Executive Leadership Programme

After nearly 10 years of supporting Forum CEOs and General Managers (GMs) with the two Executive Leadership Programmes run by Leading Safety, this year marked the end of that specific programme. After numerous cancellations of the GM courses in 2021 due to Covid, we managed to run two courses in 2022 to support GMs and second-tier executive leadership team members in their health and safety leadership.

Connecting members with each other

CEO Connection calls

This year we ran four series of CEO Connection Calls (in August and November 2021 and February and March 2022) – one-hour virtual sessions for small groups of CEOs to discuss challenges and opportunities. These were particularly focused on Covid and related issues such as vaccinations. Overall, 138 Forum CEOs attended at least one CEO call.

These calls are an excellent way to keep our membership connected, and also to learn first-hand about the issues facing member businesses. We produced four discussion notes from the rounds of CEO calls and circulated them to our member organisations and also more widely, including to stakeholder organisations and media.

Connecting in person

We were pleased to be able to reconnect with members in person in mid-2022 with a series of regional visits to Marlborough, Christchurch, Bay of Plenty, Nelson and Taranaki focusing on how leaders could enable healthy and thriving work and workplaces.

Our in-person Summit in Auckland on June 21 saw nearly 100 Forum members gather to learn more from Yarra Valley Water in Australia on how the company has put a hybrid working model in place to support its people and customers.



Newsroom article following the Forum's discussion notes from its CEO Connection Calls in February 2022.

Enhancing and evolving how success is articulated

Supporting the future of work and thriving workplaces

In the early months of 2022, as we emerged from Covid and the first Omicron wave, it was clear that a number of workplaces were moving to different ways of working, including flexible and hybrid working, to support their people. The Forum took the opportunity to bring together a group of leaders and industry experts, including the Human Resources Institute of New Zealand and the Public Service Commission, to discuss next steps and how to support Forum members and other New Zealand organisations.

We also brought Yarra Valley Water's Managing Director, Pat McCafferty, and the GM of People and Culture Amy Singe across from Australia for the June 21 Summit to showcase their hybrid working model, particularly their concept of and 'moments that matter'. A video case study was produced following their visit.



Amy Singe (GM of People and Culture) and Pat McCafferty (Managing Director) from Yarra Valley Water speaking at the Forum's Summit in June 2022.

In 2022 and 2023 the Forum will continue bringing together leaders in the area of Thriving Workplaces, with the aim of supporting organisations to understand the opportunities and barriers to all types of flexible work, beyond just a working at home vs working in the office discussion, to one where all types of flexibility and support are considered for workers who cannot change their places of work.

WHAT WE HAVE DONE

Supply chain and sector leadership

In our 2021-2031 strategy we have committed to:

- Identifying and building consensus in the sector on supply-chain barriers, supporting work that enables people and businesses to thrive, and mobilising collective action to overcome those barriers
- Supporting Forum members (including small-to-medium sized businesses) to engage their supply chains more effectively, including through sharing the benefits of Forum membership
- Developing a deliberate member-attraction plan to enlist senior leaders with the capacity to contribute to the Forum's goals
- Being deliberate in and formalising how we work with key stakeholder groups, e.g. loD and key safety groups, to amplify the Forum's reach
- Developing Forum governance to enhance insights into and connections with critical perspectives, e.g. the Māori economy, local government, health sector, workers and their representatives.

In our first year of this new strategy, here's what we've achieved:

Identify and build consensus

Setting up a Thriving Supply Chain programme of work

In 2022 the Forum established a work programme to first understand, then over time find solutions to, New Zealand's poor supply chain performance. Despite efforts by and multiple interventions and approaches from the Forum and various government agencies and industry groups, this country's supply chain performance has been a wicked challenge and proven stubborn to change.

This year we started the work programme with discussions with some senior players in the ecosystem, several workshops with Boards and executives, and discussions at Ministerial level with the Minister for Workplace Relations and Safety, Michael Wood, to start a Government-supported programme with Auckland Light Rail.

Expect to see this programme developing in the year ahead as we look to properly define the 'problems' with the current supply chain arrangements in New Zealand.

Support Forum members to engage their supply chains

Extending the reach of the mental wellbeing by design process

Following the success of the Forum's mental wellbeing by design process, ACE NZ approached the Forum and Leading Safety to learn more about how it could rollout this work across its membership base. The Forum and Dr Hillary Bennett from Leading Safety have provided tailored support to ensure this rollout will be successful.

ACC funding confirmed for mental wellbeing programmes across two sectors

In late 2021 the Forum led a funding bid, alongside other stakeholders including Leading Safety, the Mental Health and Wellbeing Commission and manufacturing and construction industry groups, proposing a rollout of the mental wellbeing by design process in the manufacturing industry, as well as a supportive mental wellbeing programme in the construction industry. ACC confirmed the funding for these bids in mid-2022 and work has now started on the design of both programmes. The manufacturing programme will be led by the Forum, while the construction programme will be led by the Mental Health and Wellbeing Commission.

Be deliberate in how we work with key stakeholders

Working more closely with our partners

BUSINESSNZ

Throughout 2021/22 the Forum's relationship with BusinessNZ was further strengthened as relationships between key personnel were extended. This was particularly so during the Covid lockdown in August 2021, and the ongoing workplace vaccination challenges from September 2021 on. Francois was involved in regular meetings with key leaders within BusinessNZ, and this meant that relevant and timely information could be passed on to Forum members.

The relationship was further developed during February and March when BusinessNZ allowed Forum members to take part in its bulk purchase of RATs through its supplier contacts. This prompted a huge uptake from Forum organisations that at the time were very keen to access these tests, with limited availability across New Zealand.



Providing access to RATs for Forum members following a BusinessNZ supply opportunity.

INSTITUTE OF DIRECTORS

The IoD is a close friend of the Forum. We continued to work closely this year, and in particular Covid became a big connector. In February 2022 the Forum ran a session with Dr Ian Norton on the Omicron wave. This was picked up by IoD and Francois hosted a similar session with Dr Norton on the IoD webinar channels several weeks later.

Our regional connections with local IoD offices continued, with Francois presenting on the topic of mental health at work to IoD and Forum members in Otago and Southland (in October 2021) and later in Marlborough, Taranaki and Christchurch (in June 2022).

The development of a major work programme, *Better Governance*, with funding from WorkSafe, will see this relationship with the IoD further strengthen in the coming year.



An Otago Daily Times article following Francois' discussion with IoD members in Dunedin.

GM SAFETY FORUM

The GM Safety Forum, led out of HASANZ, was a great connector for the Forum this year. In early 2022 the Forum and the GM Safety Forum worked together to promote the *Living with Covid* Principles developed by several members of the GM Safety Forum. This included updating both membership groups so we could spread this helpful guidance further, and running joint webinars with Covid experts.

The GM Safety Forum was also particularly supportive of the Forum's annual benchmarking survey. This year, for the first time, we added a qualitative aspect to the survey focusing on critical risks and critical risk controls. The GM Safety Forum's support on this was beneficial to the Forum and helped us to start a conversation away from only traditional metrics.

OTHER PARTNERS WE WORK WITH

Being a supportive and contributing partner to the industry-specific health and safety leadership groups in New Zealand is an important part of the Forum's work. As such, Francois sits on both the Construction Health and Safety New Zealand (CHASNZ) Board and the Safer Farms Board. We are also an active supporter of ShopCare and the Forest Industry Safety Council – as they are of Forum work and resources – through actively promoting them among their membership bases.

WHAT WE HAVE DONE

Government understanding and influence

We will:

- Develop an advocacy strategy that considers the need for government leadership, culture change, health and safety leadership development, and a better prioritisation and focus across the national ecosystem
- Establish a sub-group to the Steering Group to help with the development of this advocacy strategy
- Amplify the Forum's collective voice of its membership on agreed issues of collective concern.

In our first year of this new strategy, here's what we've achieved:

Advocating for business on Covid vaccination

Surveying our members

During our CEO Connection Calls in late August and early September 2021 it soon became clear that CEOs and organisations were struggling with how to manage the issue of Covid vaccinations for their people. The Forum helped to fill an information void for businesses by creating a suite of Covid vaccination resources for members and all New Zealand organisations, including a vaccination policy builder.

In October we surveyed our CEO members, with more than 115 leaders responding. More than half indicated they were planning to mandate vaccinations for either all their workers or those at risk. Another 30% said they would restrict access to their worksites for non-vaccinated contractors. The results of this survey were published in *Stuff*, leading the front page of the website for several hours.

The survey and subsequent media coverage enabled the Forum to be a strong and coherent voice for members and business leaders.

Advocating with government leaders

While Covid, and particularly the issue of Covid vaccinations, gave the Forum a further purpose to meet with key government leaders. The Forum's advocacy approach has included meeting with a number of major political leaders during the past year, including:

- The Minister of Workplace Relations and Safety, Hon Michael Wood
- ACT leader David Seymour.

In the next year we expect to see the Forum develop a formal advocacy strategy, with input from members and key stakeholders.



Results of the 2021 Forum CEO survey on vaccination mandates as the lead story on Stuff.co.nz



Forum leaders at the annual Summit, June 2022.

Focusing on Better Governance

Creating the partnered programme

This year the Forum was instrumental in bringing together key partners with an interest in governance in New Zealand, with funding from WorkSafe, to initiate a 'Better Governance' project to further understand what good health and safety and leadership and governance looks like, and what is hampering boards in their efforts to reduce harm. The project team and its resources are small, but it has a big ambition. Its vision is that Governance leadership genuinely improves health and safety performance in Aotearoa New Zealand.

WHAT WE HAVE DONE

Developing insights and learning

We will:

- Review and optimise the existing monitoring framework for internal activities to ensure continuous improvement in Forum delivery
- Develop an ecosystem performance framework and data-gathering capacity to enable the Forum to regularly assess, comment on and engage on the performance of the wider system
- Develop a leading practice and insights research programme to access unique perspectives on shared challenges, and harness the best of international practice.

In our first year of this new strategy, here's what we've achieved:

Extending the value of our benchmarking project

Adding a qualitative approach

This year our annual benchmarking survey was extended beyond just traditional health and safety data collection and publication, with a new qualitative survey focusing on critical risk and control management. Both data sets provided us with a more informative set of data to present to Forum members and for many to use in their own reporting. Thanks to the GM Safety Forum for its support with the development of the critical risk survey.

State of a Thriving Nation

Next year expect to see more from the Forum in this area as we look to produce an 'State of a Thriving Nation' report, which will consider the performance of ecosystem participants and consider emergent issues and trends and the development of consistent and share priorities across government and industry.



Key summary of the 2021 benchmarking results.

Coming up in 2022/23



State of a Thriving Nation

As discussed above, this will aim to position the Forum as a credible commentator and influencer of New Zealand's health, safety and wellbeing agenda. Expect to see more on this in April 2023.



Thriving Supply Chain, Workplaces and People workstreams continue

Our thriving work programme, which is already underway in the Thriving People area (mentally healthy work) aims to re-frame the conversation about workplace health and safety, moving from obligation and compliance to one what focused on how leaders can develop cultures that enable good work design, where people and businesses can thrive. It has three main strands that will continue through 2023. We are also starting two programmes; one on Thriving Workplaces and the other on Thriving Supply Chains.



Development of new strategies to support the Forum's vision, including:

- Advocacy strategy
- Membership attraction and retention plan
- Ecosystem engagement strategy.

Our people

Steering Group

Our Steering Group is made up of CEOs, directors and leaders of major organisations across New Zealand. We thank them for their governance, support, rich discussion and strategic leadership of the Forum and attendance at our quarterly meetings in the past 12 months.

George Adams

Independent Director (Chair)

Sheridan Broadbent

Independent Director (Deputy Chair)

Toby Beaglehole

CEO, Work Based Learning at Te Pükenga

(Treasurer)

Francois Barton

Executive Director, Forum

Jono Brent

Consultant, In Your Corner

Mike Costelloe

CEO, Think Delta

Albert de Geest

CEO, Liquigas

Shane Dufaur

General Manager, Ballance

Agri-Nutrients

Darren Evans

CEO, Calder Stewart

Fiona Ewing

National Safety Director, Forest Industry Safety Council

James Fletcher

COO, DLA Piper

Lester Foxall

CEO, Connell Contractors

Hugh Goddard

General Manager, Pipeline & Civil

Roger Gray

CEO, Ports of Auckland

Gavin lor

CEO, Waikato District Council

Jeremy Lightfoot

CEO, Ara Poutama Aotearoa Department of Corrections

Megan Main

CEO, ACC

Mike O'Brien

Independent Director

Helen O'Sullivan

CEO, Crockers Property

Phil Parkes

CEO, WorkSafe

Chelydra Percy

CEO, BRANZ

Lachlan Philp

Managing Director, SSA New Zealand

Andrea Scown

CEO, Mitre 10 Mega

Gordon Shaw

Independent Director

Aaron Smith

Managing Director, Keith Andrews

Jeremy Sole

CEO, Electrical Training Company

Warwick Tauwhare-George

CEO, Parininihi ki Waitotara

Carolyn Tremain

CEO, Ministry of Business, Innovation

and Employment

Our members

New Forum members in the past 12 months



Helen Davidson CEO ACE New Zealand



Roger Sutton CEO EA Networks



Pete Theron CEO NETcon



Colm Hamrogue CEO TDX Ltd



Paul Huggins Managing Director Cushman & Wakefield NZ



Ben Reed Managing Director HamiltonJet



Sam Wiffen CEO Reveal Group



Andrew Crosby CEO Universal Homes



James Fletcher COO DLA Piper



Tony Gray Chief Executive, Nelson Tasman Regional Hospice Trust



Alex Fala CEO Syft Technologies



1st Maintenance Ltd

George Reed General Manager 1st Maintenance



Kevin Mayall General Manager ADM New Zealand



David Surveyor CEO Alliance Group



Kim Ballinger CEO AsureOuality



Kerry Hill Managing Director A W Trinder



CK Rahi Operations Manager Advance Diagnostics



Andrew Tombs CEO Alpine Energy



Carrie Hurihanganui CEO Auckland Airport



Sinead Ryan CEO Abano Healthcare Group



Craig Davidson Managing Director NZ AECOM



Rod Gibson CEO Animates



Tracey Ryan Managing Director Aurecon NZ



Alastair Blackler General Manager, Abergeldie Complex Infrustructure



Sue Bidrose CEO AgResearch



Sarah Williamson CEO Antarctica New Zealand



Richard Fletcher CEO Aurora Energy



Megan Main CEO ACC



Steve Sullivan Managing Director Aimex Group



Grant Nicholson Partner Anthony Harper



James Morton General Manager – Maritime Babcock NZ Ltd



Jason Cherrington CEO Accordant Group



Greg Foran CEO Air New Zealand



Peter Conley CE ANZCO Foods



Mark Wynne CEO Ballance Agri-Nutrients



Mark Irvine Managing Director Acrow Ltd



Brian Stokes Managing Director Airtech



Darren Mitchell Acting CEO Ara Institute of Canterbury Ltd



Michael Hales Managing Director Barenbrug NZ



Mark Cameron Managing Director Action Engineering



Graeme Sumner CEO Airways NZ



Neil Woods Managing Director Aratu Forests Ltd



Fiona McTavish CEO Bay of Plenty Regional Council



Dean Schwab Acting CEO Adecco



David Mitchell CEO AJ Hackett Bungy



Jacqui Bensemann Managing Director Argus Fire Protection



Chad Hooker CEO Bay Venues



Derek Bilby CEO BBR Contech



Michelle Orum MD Cake Commercial Services



JB Rousselot CEO Chorus



Sam Abraham CEO Clearvision Communications



Darryl-Lee Wendelborn NZ Managing Director Beca



Darren Evans CEO Calder Stewart



Dawn Baxendale CEO Christchurch City Council



Sean Henry GM CLL Corp Service



Jim Goodall CEO Blue Sky Pastures



Vic Crone CEO Callaghan Innovation



Terry Murdoch CEO Christchurch Helicopters



Chris Litchfield Managing Director, Coca-Cola Europacific Partners NZ



Matt Elliott Managing Director bp New Zealand



Brendon Furness CEO Cardinal Logistics



Malcolm Johns CEO, Christchurch International Airport



Deena Clarkson CEO CODA Group



Adam Pfeiffer

Country Manager Brambles NZ (Chep)



Craig Carr Group Managing Director Carrfields



Grant Dodson CEO City Forests



Richard Aitken CEO Cold Storage Nelson



Chelydra Percy CEO BRANZ



Brendon Vincent General Manager Cassidy Construction



Peter Lord CEO Citycare Group



David Banfield CEO Comvita NZ



Greg Smith CEO Bremworth Carpets & Rugs



Volker Kuntzsch CE Cawthron Institute



Tim Gibson CEO Citycare Water Citycare Water



Ray O'Regan CEO Connect 8



John Staples Director for NZ Business Bridgestone NZ

CentrePort Wellington

Anthony Delaney CEO CentrePort



Shelley Turner Interim CEO Civil Aviation Authority



Lester Foxall CEO Connell Contractors



Matt Bishop Managing Director BVT



Chris Alderson CEO CHASNZ



Pele Tanuvasa CEO Civtec



John Thompson CEO Connetics



Kaaring Gaukrodger CEO



Paul Corbett eneral Manager NZ CPB Contractors Ge



Paul James, Secretary for Internal Affairs & CE, Department of Internal Affairs



Matt Todd Group CEO Eastland Group



Mike Fuge CEO Contact Energy



Grant McLauchlan Managing Director Crest Clean



Brook Barrington CEO, Department of the Prime Minister and Cabinet DPMC



David Bell CEO ECL Group



Dave Bulling Managing Director Cook Brothers Construction



Helen O'Sullivan CEO Crockers Property Group



Jonathan Pooch Managing Director Deta Consulting



Craig Downie CEO EcoCentral Limited



Stuart Wellm General Manager Cookes Bridon Bekaert



Una Jagose Solicitor-General and CEO Crown Law



Zane Morton Managing Director DHL Global Forwarding



Manuel Seidel CEO ecoPortal



Myriam Mitchell Senior Associate Copeland Ashcroft Law



Tim Mackle CEO DairvNZ



Brett Hobson General Manager Dominion Salt



Alison Gill Managing Director edenfx HSE Recruitment



Glenn Corbett Gienn Corpett lanaging Director Corys Electrical



Mike Costelloe CEO Delta Utility Services

KensingtonSwan *



Steve Killeen CEO Downer NZ



Nicholas Pole



Partner Cosman Parkes



Charles Spillane CEO



Penny Nelson Director-General artment of Conservation



CEO Dunedin Airport



Cameron Smellie General Manager EIS



Kim Calvert Country Manager NZ Cottonsoft NZ





Peter Dynes Managing Director Dynes Transport Tapanui



Robert Ferris Managing Director Electrix



Judy Nicholl CEO Counties Energy



Jeremy Lightfoot CEO, Department of Corrections / Ara Poutama Aotearoa



Sid Miller Earthquake Commission



Geoff Bourke anaging Director EnergyWorks



Firstgas Group

fresh Pork nz NZ's Pork Specialist



John Thorburn CEO Entrada Travel Group

Paul Goodeve CEO First Gas

Lvnden Glass Managing Director Freshpork NZ Joe Scragg Managing Director Gibbons Holdings





frucor suntory



Allan Freeth CEO, Environmental Protection Authority

Steve Evans, CE Residential & Development, Fletcher Building, Residential Building

Darren Fullerton CEO Frucor Suntory

lan Simpson Chief Executive GNS Science







Chris Aughton CEC

Phil Boylen CEO Construction Group Fletcher Construction



aoodmar

EnviroNZ

Mike Horne CEO Fullers Group

John Dakin CEO Goodman NZ



Fonterra Dairy for life

Fulton Hogan



Darren Mann CEO Ernslaw One

Fraser Whineray COO Fonterra Co-operative Group

Cos Bruyn Managing Director Fulton Hogan

Stephen Parry CEO Gore District Council



foodstuffs NORTH





Steven Newman CEO EROAD

Chris Quin CEO Foodstuffs North Island Jason Wilton CEO Furnware

Andrew Hampton, CEO Government Communications Security Bureau







Craig Langley CEO Essano

Mary Devine CEO Foodstuffs South Island

FOODSTUFFS

Craig Furness Managing Director Gallagher Bassett NZ





Kevin Ihaka Managing Director Forest Protection Services

Freightways



Marc England CEO Genesis Energy



Elaine Morgan CEO Green Gorilla





John Lowe, National Safety Director, Forest Industry Safety Council Terry Copeland CEO



Van Tang Executive GM NZ/Pacific GHD



Peter Leitch Managing Director Jaranteed Flow Systems



Kerry Gregory CEO, Fire and Emergency New Zealand Mark Troughear CEO Freightways



Francesco Saibene Country Manager Ghella



23

Dean Brown CEO H J Asmuss & Co



Vaughan Grant Managing Director Halls Group



Mark Evans CEO HER Construction



Andrew Moss CEO



Paul Cameron CEO & Director ISO



Lance Vervoort CEO Hamilton City Council



Carmen Doran CEO Helius Therapeutics



Richard Gibson Managing Director Impac Services



David Head CEO Ixom



Michael Bishop CEO Harbour Sport



Mark Cole CEO Hick Bros Limited



Rau Tangiiti Managing Director ependent Traffic Control



Andrew McKenzie CEO, Kāinga Ora – Homes and Communities



Glen Cornelius Managing Director Harrison Grierson



Dylan Fitzgerald CEO Hilton Haulage



Vesta Gribben CEO Inframax Construction



Louise Miller CEO Kaipara District Council



Nigel Bickle CEO Hastings District Council



Guy Clouth CEO Hireace



Ed Alexander CE NZ Inghams Enterprises



David Ross CEO Kaiteriteri Recreation Reserve



Tim Grubb



John Boocock CEO Hiway Group

HEG



Peter Mersi nmissioner and CEO Inland Revenue



Gary Simpson Acting CEO Kapiti Coast District Council

KEITH ANDREWS FREIGHTLINER FU

Aaron Smith

CEO

Keith Andrews Trucks



Langley Cavers CEO Hauraki District Council

HAWKINS

Murray Robertson Executive General Manager Hawkins





Paul Steventon Group Manager Hutec Group



Peter Lennox, CEO, Institute of Environmental Science and Research Limited (ESR)

David McGregor



Chris Fincham General Manager King Country Energy



Janette Walker Director Health and Safety by Design NZ



HW Richardson Group



Clare Hadley Invercargill City Council



Timo Skog NZ Director Kone Elevators



Shaun Rendell CEO Kordia



Scott McAlister Managing Director Mackleys



Peter Crighton CEO McAlpines



Earl Gasparich CEO



Fiona Carswell CEO Landcare Research NZ



Andy Lester CEO MainPower NZ



Fraser Wyllie Managing Director McConnell Dowell



Simon Mander CEO Metro Performance Glass



Richard Wilson CEO, Landpower



David Prentice CEO Manawa Energy



Todd Grave CEO Meadow Mushrooms



Ray Smith CEO Ministry for Primary Industries



Management Services

David Chin CEO LIC



Chris Barnes General Manager, Manulife Forest Management (NZ)



Tim Harty General Manager Meateor Pet Food



Vicky Robertson CEO Ministry for the Environment



Mark Hughes Country Manager Linfox Logistics



Kirstie Hewlett Director & CEO Maritime New Zealand



Dean Hyde Director Men at Work



Kellie Coombes CEO Ministry for Women



Albert de Geest CEO Liquigas



Tim Cosgrove CEO Marlborough Lines



Vince Hawksworth CE Mercury



Andrew Bridgman CEO Ministry of Defence



Pam Roa Managing Director Longyeld



Ryan Keogh CEO Matvin Group



CEO Mercy Hospital



Iona Holsted CEO Ministry of Education



Kirstie Gardener CEO Lyttelton Port Company



Carolyn Tremain CEO, Ministry of Business, Innovation and Employment



Neal Barclay CEO Meridian Energy



Ashley Bloomfield, Director-General of Health and CEO Ministry of Health



Angela Oosthuizen CEO Mackenzie District Council



Nick Tongue General Manager McAlpine Hussmann



Stuart McCall Managing Director Methanex



Andrew Crisp CEO, Ministry of Housing and Urban Development



Andrew Kibblewhite CEO Ministry of Justice



Rick Herd Managing Director Naylor Love Enterprises



Selena Armstrong CEO, New Zealand Institute of Safety Management



Kevin Short Chief of Defence Force NZ Defence Force



Laulu Mac Leauanae CEO Ministry of Pacific Peoples



Clint Brown CEO NZ & AU NDA Group



Andrew Coster CEO New Zealand Police



Andrew Priest Chief Executive NZ Frost Fans



Debbie Power CEO Ministry of Social Development



Jane Sheard CEO Nelmac



Darcy Hart CEO Nexus Logistics & Conlinxx



Simon Watson Managing Director NZ Hothouse



Karl Gradon CEO Miraka



Oliver Kearney CEO Network Tasman



Craig Ellison Chief Operations Officer Ngãi Tahu Holdings Corporation



Natalie Pollard CEO NZ Oil Services



Andrea Scown CEO Mitre 10 NZ



Geoff Douch CEO Network Waitaki



Spence McClintock CEO Ngati Tuwharetoa Holdings



David Walsh CEO NZ Post



Steve Tarrant CEO Moana New Zealand



Jacqueline Baker Acting CEO New Plymouth District Council



Rob Hennin CEO



Sarah Stuart-Black Secretary General NZ Red Cross



Grant Chittock Managing Director Motus Health network



Chris Blenkiron GM, New Zealand Aluminium Smelter



John Morgan CEO NIWA



Robin Davies CEO NZ Steel



Chris Dunphy Executive Director Move Logistics Group



Sam Cliffe CEO New Zealand Blood Service



Andrew McLeod CEO Northpower



Peter Chrisp CEO New Zealand Trade & Enterprise



Todd Dawson CEO Napier Port



Christine Stevenson CEO New Zealand Customs Service



Jim Magee CEO Nurse Maude



Gareth Marriott Managing Director OCS

Oji Fibre Solutions

Jon Ryder CEO Oji Fibre Solutions



Tanya Winter CEO Ōtorohanga District Council



Hugh Goddard Managing Director Pipeline & Civil Limited



James Kilty Chief Executive



Henrik Mosser VP ED OMV NZ



Chris Pile CEO PAE NZ



Warwick Tauwhare-George CEO PKW Farms



Jason Franklin CE PowerNet



Brent Guild General Manager Onefortyone



Mark Leslie CEO Pāmu Landcorp Farming



David Hughes CEO Plant & Food Research



Denise Cosgove CEO Presbyterian Support Northern



Greg Managh CEO Online Distribution



Geoff Milsom CEO Pattle Delamore Partners



Rhys Welbourn CEO Port Marlborough



Brent Crawford General Manager Prime Range Meats



Chappie Te Kani Acting CEO, Oranga Tamariki – Ministry for Children



Sean Gray CEO, Peke Waihanga – Artificial Limb Service



Hugh Morrison CEO

Port Nelson



Philip Melhopt CEO PrimePort Timaru



William McCook CEO Orillion



Ross Larcombe CEO PF Olsen



Leonard Sampson CEO Port of Tauranga



Henry Arundel General Manager NZ Programmed



Nigel Barbour CEO Orion Group



Stephen Guerin CEO PGG Wrightson



Kevin Winders CEO Port Otago



Peter Beggs CEO Rangitikei District Council



Steve Stuart CEO OSPRI New Zealand



Keith Mullett Managing Director PHI International New Zealand



Simon Craddock CEO Port Taranaki



Garry Diack CEO Ravensdown



Pim Borren CEO Otago Regional Council



Grant Tregurtha Managing Driector Pinnacle Corporation



Roger Gray CEO Ports of Auckland



Brendan Slui Managing Director Rayonier Matariki Forests





Simpson Grierson



Nick Beale Managing Director RCP Chris Hunter CEO Safety'n Action

SAFETYN

Anne Callinan Chair Simpson Grierson Peter Bradley CEO St John



Stephen England-Hall CEO RealNZ



Sarah Spencer GM Operations NZ/Australia Saito Labels & Tags



Storelink

Brett Murray CEO Site Safe NZ





Naomi James CEO Refining NZ



Peter Reidie CEO Sanford



SKIIIS''\



Craig Cotton Alex Park
Director General Manager
SkillsVR Stork Technical Services NZ



Craig Wilson Managing Director NZ & Fiji Rentokil Initial



Steve Chapman CEO SeaLink NZ



Guy Stewart Managing Director SKOPE Industries



Josie Vidal CEO Straterra



Arif Khan CEO NZ Restaurant Brands NZ



Glenn Donaldson CEO Service Resources



Michael Ahearne CEO Sky City Auckland



Scott Scoullar CEO Summerset Group Holdings



Mark McCutcheon General Manager Rheem



Geoff Tipene Manager Director SG Fleet Group



Todd McLeay Managing Director Smart Environmental



Richard Cook Head of Forests Summit New Zealand



Robert Sharkie CEO Ruralco NZ



Peter Hart Managing Director SGS NZ



Nigel Gear CEO South Port NZ



Gareth Edgecombe CEO T & G Global



Richard Umbers CEO Ryman Healthcare



Martin Chichester CEO Siemens NZ



Daryl Haggerty CE, Southern Institute of Technology



John Holyoake CEO Tamaki Regeneration Company



Christian Sykes General Manager SaferMe



Simon Limmer CEO Silver Fern Farms



Lachlan Philp Managing Director SSA New Zealand



Drew Cadenhead General Manager Tamarind NZ Onshore



Chris Watson Director Taranaki Instrument Services



Mark Taylor General Manager Tenon Cleary



Rvan Cavanagh Managing Director Timberlands



Malcolm Allan Country Manager UMS NZ



Josette Prince Managing Director Tasti Products Limited



Grant Whitelaw CEO and Managing Director Terra Cat



Gaye Searancke CEO, Toitů Te Whenua Land Information New Zealand



Ken Sutherland Group CEO Unison Networks



Marty Grenfell CEO Tauranga City Council



Jeremy Sole CEO The Electrical Training Company



Penny Kneebone Chief Executive Tonkin & Taylor



Mary Ollivier CEO **Utilities Disputes**



Charlie Taylor CEO Taylors Contracting



Dan Gilbert Managing Director The Griffin's Food Company



Russell Shaw CEO Top Energy



Margaret van Schaik MD, Van Schaik Health & Safety Solutions



Peter Hughes, Commissioner Te Kawa Mataaho Public Service Commission



Dave Devereux Managing Director The Labour Exchange



Peter Lensink CEO Transdev



Simon Mackenzie CEO Vector





Richard Moxor





General Manager The Learning Wave



Alison Andrew CEO Transpower

Mark West Acting CEO Vehicle Inspection NZ



CONELIS Te Pükenga



Mike Fox Acting Group CEO The Lines Company



Struan Little Deputy Secretary Treasury



Richard Kirkman CEO Veolia



Toby Beaglehole CEO, Te Pükenga Work Based Learning

Dave Samuels CEO, Te Puni Kökiri/Ministry of



Nick Grayston Group CEO The Warehouse



Ed Chignell Executive Director Treescape



Justin Liddell CEO Villa Maria





Peter Carnahan CEO Trojan Holdings



Aaron Ashby Director Visy



Jackie Rhodes Regional Managing Director Thomson Reuters

THOMSON REUTERS



Greg O'Connor Country Manager VTNZ



Colin Crampton CEO Wellington Water



Paul Minchin Location Director Worley New Zealand



Gavin Ion CE Waikato District Council



Justin Peterson CEO Wells Group



Mike Bennetts CEO Z Energy



Jimmy Ormsby Managing Director Waitomo Petroleum



Peter Armstrong CEO Westpower/ElectroNet



Danielle Shanahan CEO Zealandia



Nicole Rosie CEO, Waka Kotahi/ NZ Transport Agency



Frances Boyce General Manager Whitaker Civil Engineering



Evan Maehl Managing Director Waste Management NZ



Brian Souness General Manager Wood Training



Jon Lamonte CEO Watercare Services Limited



Tony Cunningham COO WoolWorks New Zealand



Garth Dibley CEO WEL Networks



Spencer Sonn Managing Director Woolworths NZ

Absolutely Positively **Wellington** City Council Me Heke Ki Pöneke

Barbara McKerrow CEO Wellington City Council



Jeena Murphy MD Working Wise



Matt Clarke CEO Wellington International Airport



Phil Parkes CEO WorkSafe

Financials

Business Leaders' Health & Safety Forum Incorporated for the year ended 30 June 2022

| | 2022 | 2021 |
|----------------------|-----------|-------------|
| Total Revenue | \$996,972 | \$917,565 |
| Total Expenses | \$970,054 | \$1,130,753 |
| Surplus for the Year | \$26,918 | \$-213,188 |

Audited accounts for the 30 June 2022 year (including the audit opinion) are distributed before the AGM and are available to members by emailing info@forum.org.nz.















For more information about the Forum or to talk about joining, contact:

Email: info@forum.org.nz
Or find out more at: forum.org.nz

