

Annual Report 30 June 2025

Connecting CEOs to share and learn:

empowering leadership and advocating for a healthy, safe and productive New Zealand



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Who are we?

We are a coalition of 450 business and government leaders committed to improving the performance of workplace health and safety in New Zealand.

New Zealand thrives when our businesses and our workers thrive. Thriving businesses understand that healthy and safe workers are the core foundations of a productive business, not a cost.

We support senior leaders to continually learn and evolve, so they can create better work that prevents the most significant harm to people, and that contributes to better business performance.

Our vision

Leaders building cultures that enable people and businesses to thrive.

Our strategy through to 2031 outlines the outcomes we're aiming for:

- Be an active community of capable and confident leaders supporting work design in their organisations that enables people and businesses to thrive
- Supply chain and sector leaders have the capability and confidence to support work design that enables people and businesses to thrive
- Government understands what enables people and businesses to thrive

We will do this by focusing on four strategic pillars:

Organisational leadership

Supply chain and sector leadership

Government understanding and influence

Developing insights and learning

The year at a glance

Key progress July 2024 – June 2025

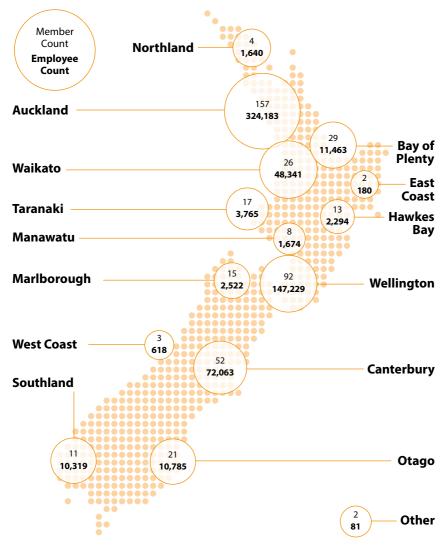
Who do we represent?

Our 450 Forum members lead and influence at least 637,000 employees across New Zealand – that makes up around a quarter of New Zealand's workforce.

Our membership grew by 9% in the past year.

Forum organisations make up:

- 18 of NZX50 companies
- 69 of the Deloitte 200 companies



▲ Where are our members based and the number of employees they represent in their respective regions.



We had **275 meetings** with Forum CEOs, their senior leadership teams, boards and operational staff. Key topics at these were leadership and culture, governance, critical risks and advocacy.

82%

221 Forum CEOs attended at least one event or had a meeting with the Forum throughout the year and 82% of all members had at least one person in their organisation attend a Forum event.

Our most popular virtual event was the Maritime NZ v Gibson webinars with insights from leading health and safety lawyers and governance experts, with a total of 703 attendees joined online and many attended both sessions.

We held **49 virtual and in-person events** including
12 regional CEO lunches, with **more than 1,640 attendees participating,** some more
than once.

49

A total of 2,237 hours was devoted to continued professional development collectively.

Our most popular in-person event was our State of a Thriving Nation 2024 report launch in Auckland and Christchurch, with 90 people attending.



We presented at 25 industry and sector-led conferences and events.

The year at a glance (continued)

2025

Health, Safety and Wellbeing Performance Dashboard

Key performance highlights

We received 139 member responses from our CEO survey in March 2025. The results showed their rates of serious work-related accidents in the previous 12 months:

- 38% had fewer serious work incidents
- 66% had no change in the number of work-related ill health incidents
- 48% had a greater number of work-related mental wellbeing incidents
- 68% had made a change or changes based on something they heard or learnt from the Forum

80%

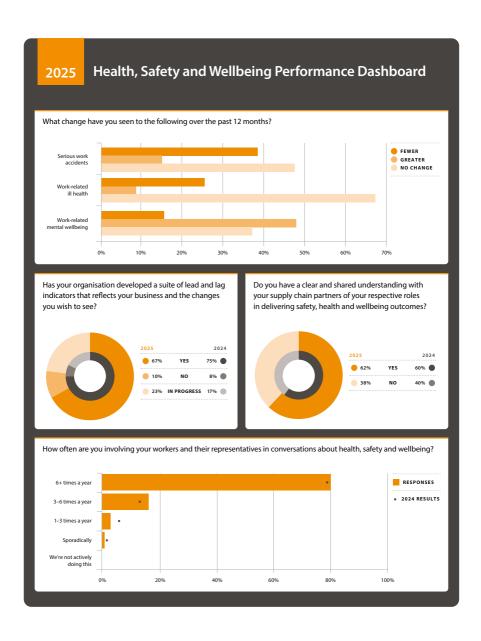
of organisations are involving their workers and representatives in conversations about health, safety and wellbeing six or more times a year.

62%

of organisations
have a clear and shared
understanding with
their supply chain
partners of their
respective roles in
delivering health,
safety and wellbeing
outcomes.

67%

of organisations have developed a suite of lead and lag indicators – with 23% of organisations getting this work underway.



Our reach

- We saw a 10% increase in website sessions from the year before, reaching a total of 38,020 sessions with an engagement rate of 54.5%
- There were more than **7,500 downloads** of Forum resources, with the 2024 *State of a Thriving Nation* report being the most popular resource
- The Forum featured in 13 media articles across the year
- Our Net Promoter Score is **84.32**

Foreword from François and Sheridan

Connecting CEOs to empower leadership and advocate for a healthier, safer and more productive New Zealand

Effective due diligence has always been a core part of the leaders' role and the work of the Forum in supporting our members.

This came to the fore this year however in a landmark court decision where we saw a CEO of a major New Zealand company convicted under the Health and Safety at Work Act for the first time since its inception in 2015.

For many leaders, this raised sharp questions about what it truly means to fulfil their duties as Officers. Assurance of compliance with the law and with their procedures is a key aspect of due diligence. The Forum responded quickly to the judgment, bringing together a series of activities to help members make sense of the judgement: webinars with top legal and governance experts, circulation of actionable insights distilled from those sessions, and six Forum-wide CEO Connection Calls. Together, we shared lessons and tested plans of attack. This work has since evolved into a joint effort with Institute of Directors, GM Safety Forum, Maritime New Zealand, and WorkSafe New Zealand – producing a compendium to support Executive Officers, including CEOs, in meeting their due diligence obligations, due out in 2026.

Health and safety as a core function of business has also been in the spotlight this past year with the Minister for Workplace Relations and Safety announcing a health and safety review in June 2024.

Through both a Forum submission and a joint submission of 61 New Zealand companies supported by the Forum, members amplified their voice, calling for more accelerated improvements in how government supports businesses to manage the risks of harm from work. We couldn't have been prouder to see those 61 Forum organisations put their own name to a document with five key recommendations they all agreed on – it was truly a moment of collective action by business for business.

With the Minister announcing her reforms early in 2025, it was heartening to see a focus on critical risks and changes to improve and increase the amount of guidance for business in the reform agenda, however major gaps remain. As legislation is introduced into the House in the coming months the Forum will remain a strong voice for business and workers.

Following our successful inaugural State of a Thriving Nation report in 2023, we were back again this year to report on New Zealand's health and safety performance in our second report with economist Shamubeel Eaqub. This year the report revealed the cost of poor health and safety performance remained stark at \$4.9 billion.

This report also told us that nearly half of New Zealanders have been affected by a workplace incident, either personally or through a colleague, family or friend. Shamubeel presented his findings to members in Auckland and Christchurch, followed by CEO panels formed by local leaders that reflected on both the challenges and opportunities before us.

The CEO survey, now in its second year, provided another important lens. Responses from 139 Forum members showed that while overall health and safety performance continues to be strong, incidents affecting mental wellbeing are on the rise.

Nearly 70% of members also told us they made a change or changes based on something they heard or learnt from the Forum. Connecting CEOs to share and learn remained at the heart of our work this year. Our new CEO lunch series created space for frank, small-group conversations in Auckland, Christchurch and Wellington. In total, 17 lunch sessions were held, later extending to Hamilton and southern regions. Each session offered CEOs the chance to exchange perspectives under Chatham House rules.

Our introduction of CEO field trips, from seeing NZ Post's new flagship site in Wiri, to WM NZ and major hazard facility Methanex NZ, enabled CEOs to see first-hand how other organisations are managing catastrophic risks in high-hazard operation environments or applying innovative solutions to improve safety, productivity, and business resilience.

As we look ahead to the Forum's 15th anniversary in 2025, our commitment is to keep building connection, confidence, and capability among CEOs, while ensuring their collective voice continues to be heard by the government in shaping New Zealand's health and safety landscape. Together, we can help create a nation where businesses thrive because people thrive.



Francois Barton
Chief Executive



Grandan Caulot

Sheridan Broadbent **Chair**

What we've achieved between July 2024 – June 2025

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Organisational leadership

Between July 2024 – June 2025 here's what we've achieved:

Landmark health and safety case for CEOs in New Zealand

2024 was the first time a CEO of a major New Zealand company was found guilty under the Health and Safety at Work Act (HSWA) 2015 – in charges brought by Maritime NZ against Port of Auckland's former CEO Tony Gibson following the death of Pala'amo Kalati at the Port in 2020.

The Forum brought together top legal and governance experts for two webinars in December to help Forum members make sense of the judgement. These webinars saw our highest-ever attendee rate – highlighting the interest in this case.

We also published a summary of 'actionable insights' for CEOs across the country which set out a clear path for Officers under HSWA – for anyone involved in a leadership position in a New Zealand organisation.



One of two
Forum webinars
on the landmark
Port of Auckland
CEO case,
December 2024.

Supporting CEOs to be an effective Officer

To make sense of the decision in the Maritime v Gibson case and to share lessons identified from this significant judgement, and test current plans of attack, more than 50 Forum CEOs connected across six calls in February and March 2025.



▲ Forum CEOs gather online during a Connection Call to discuss their roles as Officers.



▲ How are CEOs feeling about their Officer duties.

CEO lunch series connecting leaders, region by region

Many Forum CEOs value the unique environment the Forum creates for leaders to come together as a group, share insights and learn from one another. This was the driving force behind the CEO lunch series, which launched in August 2024 and ran regularly in Auckland, Christchurch and Wellington, hosted with Deloitte, Anthony Harper and KPMG.

Each of the 11 two-hour lunch sessions featured a homegrown CEO who shared their leadership story or challenge and sparked roundtable discussions, with circa 15 like-minded CEOs in a Chatham-House rules environment. We also held another six similar-style events in Hamilton and across the southern regions.



▲ One of the Auckland CEO lunches, featuring Woolworth's outgoing Managing Director Spencer Sonn.



▲ CEO events in Queenstown, Timaru and Invercargill.

CEO field trips – seeing leadership in action

This year we introduced a new way for CEOs to connect and learn – on site.

At WM New Zealand and NZ Post, Forum CEOs were treated to site tours to see firsthand how other businesses implement innovative solutions to drive productivity and safety in the workplace.

Managing Director, Evan Mael, and General Manager, Mike McSaveny, at WM New Zealand walked members through their journey of converting diesel rubbish trucks to electric vehicles, which is part of the broader goal of achieving carbon neutral by 2050 while improving driver safety and productivity.



▲ Forum CEOs touring the truck converting workshop at WM New Zealand.

At NZ Post, Chief Operating Officer Brendan Main showcased their flagship new site in Wiri – a major part of the business' transformation in response to the decline of mail and the rise of online shopping.

The stories were later shared with the wider Forum audience through video case studies.

A day in the life learning from high-hazard operations



Forum CEOs spending a day at Methanex.

This year, the Forum launched an exciting new event series, offering members the opportunity to spend a day in the life of those leading some of New Zealand's most high-hazard operations.

The first stop was at Methanex New Zealand in Taranaki – the country's only methanol producer and a Major Hazard Facility under health and safety regulations.

Over two days, 25 Forum members, including CEOs and senior leaders, spent a full day with Methanex senior leaders, toured the facility, and heard how catastrophic risks are managed by 'keeping the tiger in the cage'.

Each day concluded with an applied case study, the Maui Pipeline project, led by Clarus. It challenged everyone in the room to think about what 'good work' looks like – that is both safe and profitable. This event series will continue into next year.

CEO exchanges

This year we have trialled a new approach to connect CEOs to share and learn – an Executive leadership exchange. Six CEOs and General Managers were involved in the initial approach, where they spent a 'day in the life' at each other's organisation – including on site, in the boardroom and in executive meetings. This trial will be evaluated in August 2025 with an aim to extend it further to Forum members.

"You don't get those eureka moments sitting in your own organisation talking to yourself."

CEO involved in the Executive leadership exchange trial

Mental wellbeing at work webinar series

This webinar series continued to be a hit among members and their leadership teams, drawing a total of 187 attendees.

Topics ranged from mental wellbeing at work in the current economic environment, to insights from workplace first responders, and neurodiversity in the workplace.

Each session offered practical guidance, such as how to lead difficult change as a first-time leader, spotting 'yellow flags' and four quick wins for leaders that are at the start of accommodating neurodivergence in the workplace.



Dr Louise Cowpertwait (right) and Forum Chief Executive (left) discussing neurodiversity at work during a webinar in February 2025.

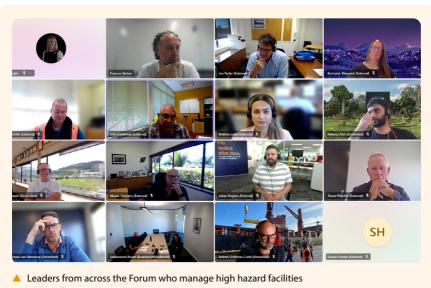
Supply chain and sector leadership

Between July 2024 – June 2025 here's what we've achieved:

Bringing leaders of high hazard and major hazard facilities together

In March we hosted a virtual call with 25 Forum members who manage major hazard facilities (MHF) or high-hazard operations to understand the unique challenges in leading and managing their sites, and the importance of the relationships they hold with WorkSafe NZ's specialist inspectorate and high-hazard inspectors.

The Forum pulled together a highlevel summary of the discussion and later met with WorkSafe NZ to share the group's views and concerns. This will be ongoing work in the next year.



joining a call in March 2025.

Guide for Executive Officers

In response to questions from senior leaders and CEOs following the Maritime v Gibson judgement in November 2024, the Forum worked with the Institute of Directors, GM Safety Forum, Maritime NZ, and WorkSafe NZ to pull together a compendium to support Executive Officers, including CEOs about their due diligence obligations. This work will be completed in 2026.

Managing critical risk collaboratively: violence and aggressive behaviour at work

New Zealand is seeing rising levels of violence and aggressive behaviour in the workplace – particularly in retail and other frontline customer service roles.

In response, the Forum partnered with ShopCare to better define the problem and explore how businesses can collaborate to make a difference.



The initiative was supported by a small group of Forum leaders from Z Energy, WM New Zealand, NZ Post, The Warehouse Group, ASB and Auckland Council who met in late May. They shared confronting experiences of how this issue is affecting their people, along with the significant investment already being made to manage risks and reduce harm.

In August 2025 we will bring a wider group of interested Forum members together to hear the range of effective practices being used in this area, and understand what tactics are working in other businesses.

Directors' Guide extended to support Australian organisations

In late 2024 the Forum was approached by an Australian organisation to consider whether they could pull together a Director Development Programme based off the Institute of Directors' Health and Safety Governance – a Good Practice Guide.

The Forum brought on a health and safety governance expert to lead this work and ran three Director workshops throughout May 2025 to feed into this Programme. It is due for release at the end of 2025.

Government understanding and influence

Between July 2024 - June 2025 here's what we've achieved:

Forum report highlights stark \$4.9b cost to New Zealand

The Forum released its second annual *State of a Thriving Nation* report in 2024, revealing that the cost of New Zealand's poor health and safety performance rose to \$4.9 billion.

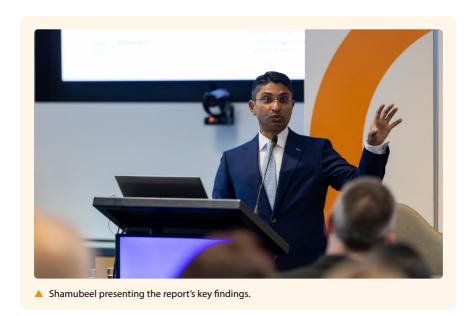
The report disclosed some stark findings:

- Nearly 50% of Kiwis were affected by a workplace incident to themselves, colleagues, family or friends
- Catching up to Australia's performance could save us \$1.4 billion a year, while catching up to the UK could save us \$3.4 billion a year

In August 2024, the report's author, economist Shamubeel Eaqub, presented the key findings to Forum members at events in Auckland and Christchurch. Each event featured a CEO panel that shared their perspectives and reflections on the report.

Shamubeel and Forum Chief Executive Francois Barton both fronted a number of media interviews

This is an annual report for the Forum, and the 2025 report will place additional focus on good business practices and the supporting evidence for improving health and safety performance, as well as areas where further improvement is needed.



A collective voice to Government calling for radical improvements

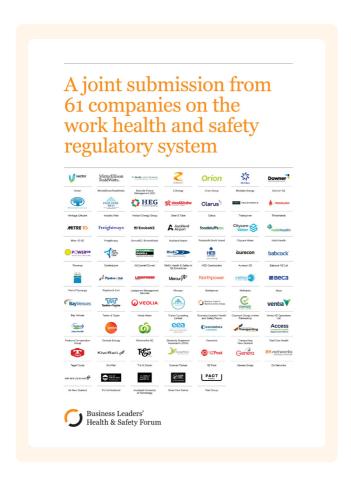
Driven by a shared motivation initiated by Vector and supported by the Forum, 61 New Zealand companies developed a joint submission to the health and safety reform consultation, announced by the Minister for Workplace Relations and Safety in mid-2024

The joint submission called for radical improvements to how the Government supports businesses to manage the risks of harm from work.

Alongside this, the Forum developed its own submission with a primary focus on the key findings from the independent Taskforce report – *Been There. Done That.* – and the 2024 *State of a Thriving Nation* report.

The Forum called for seven recommendations from the government, under three key areas of improvement:

- Improve clarity for business
- Lift regulator capacity and capability
- Build clear and explicit commitments to improving system stewardship to ensure agency commitments are delivered on

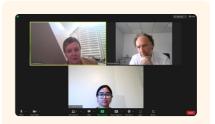


Continued engagements with the Minister and regulators

The Forum welcomed the Minister's focus on critical risk in her first announcement in late March 2025 as part of her health and safety reform, but emphasised that major gaps remained to reduce the \$4.9 billion cost in harm

Forum members were pleased to see one of the key recommendations from the joint submission, that being access to improved guidance, included in the reforms in her second announcement.

As part of our continued advocacy, Forum Chief Executive Francois Barton had regular meetings with WorkSafe NZ, Ministry of Business, Innovation and Employment and key H&S sector groups. He also met with opposition MPs across the political spectrum.



▲ Forum Chief Executive Francois Barton meeting with Camilla Belich, Labour's Spokesperson for Workplace Relations and Safety in 2024.



Minister's visit at Pipeline & Civil, supported by the Forum.

Forum takes a stand on engineered stone

In March 2025, the Forum pulled together a submission on the Minister for Workplace Relations and Safety's discussion paper on managing the growing risk of acute and accelerated silicosis from engineered stone products. We worked with industry

colleagues to outline four recommendations: Staged restrictions on engineered stone; committing to ethical sourcing standards; stronger controls, licensing and an end-to-end silica strategy and ongoing research and monitoring.

Developing insights and learning

Between July 2024 - June 2025 here's what we've achieved:

Second CEO survey shows progress and emerging challenges on H&S performance

The Forum's second CEO survey drew responses from 139 Forum CEOs and their teams, providing a theme of strong performance on health and safety but a rise in work-related mental wellbeing incidents.

Encouragingly, 85% of respondents reported having the same or fewer number of serious work incidents compared with the previous year. 67% also said their organisations had developed a suite of lead and lag indicators for their health and safety reporting, while 23% said it was work in progress.

At the same time, almost half of the respondents reported a rising number of work-related mental wellbeing incidents, highlighting this as a growing area of concern for Forum members.

Collaborating to bring international psychological safety experts to Auckland

It was fantastic to work with Australian-based FlourishDX to sponsor an event in Auckland in June to bring four of the world's top *mental wellbeing at work* experts to New Zealand.

The Forum also hosted a CEO-only breakfast with Mary Ann Baynton, an employment relations expert from Canada who not only provided some very practical ideas and suggestions for CEOs on managing some of the challenges they were facing with psychological safety at work, but also provided an international perspective to some of these common issues.



▲ Forum CEOs attend a breakfast on psychological safety at work with Mary Ann Baynton in June 2025.

New year, new look for the Forum website

The Forum website received a fresh new look at the start of 2025. Both the homepage and events page were fully revamped to better showcase who we are, the members we represent and the work that we do.

The new homepage is bolder and clearer, highlighting the Forum's

identity and recent updates. On the events page, a new 'Past Events' section was added to feature highlights from previous events, both in-person and virtual. Other upgrades – such as event tags to help events stand out to their target audiences further improving the user experience.



Smarter tracking: CPD points went digital

The annual mailout of members'
Continuing Professional Development
(CPD) points moved from paper to
electronic this year.

The shift was welcomed by members, who can now access, track and share their CPD records from the Forum more quickly and easily.

This year's mailout also included new insights, including records of member meetings with the Forum, and data on Forum event participation from across their organisations.

Coming up next year

Key priorities for 2025/26:

- Support and connect CEOs
- Continue to run virtual and inperson events for CEOs to connect and share
- Develop resources to support health and safety governance
- Energise and extend leader capabilities and confidence
- Offering members on-site learning experiences and opportunities to hear from international bestpractice speakers
- Amplify voices for healthier, safer and more productive work
- Maintain ongoing engagement and input to government health and safety reform

Key work upcoming for 2025/26:

State of a Thriving Nation 2025

Economist Shamubeel Eaqub returns to produce the Forum's third annual report in 2025.

Alongside updating New Zealand's latest performance, this year's report will highlight how businesses are delivering healthier and safer performance, outlining evidence of leadership in improving outcomes for workers, and identify areas where we must do better to keep our people safe and our businesses productive across New Zealand.

Key finding will be presented to Forum members and stakeholders across multiple events in September 2025.

Marking 15 years of collective commitment to health and safety leadership

The Forum will celebrate its 15th anniversary with 54 founding members at Parliament in July 2025.

Hon Brooke van Velden, Minister for Workplace Relations and Safety and Forum Chair Sheridan Broadbent, will present Certificates of Recognition to members marking 15 years of commitment.

Since its launch in 2010, the Forum's vision has evolved from zero harm to leaders building cultures that enable people and businesses to thrive. These 54 organisations have invested significantly in improving health and safety within their workplaces and across New Zealand.

Executive Officer Guide

In response to the Maritime NZ v Gibson decision in the District Court last year, the Forum is working closely with Maritime NZ, WorkSafe NZ, Ministry of Business, Innovation and Employment, the GM Safety Forum and Institute of Directors to release an Executive Officer Guide, as an addendum to the Institute of Directors' Good Practice Guide for Health and Safety Governance.

On-site tours of New Zealand's high-hazard operations

In 2025/2026, the Forum will continue its CEO site visit series, offering unique opportunities to see firsthand the scale and complexity of operations at New Zealand Aluminium Smelter and New Zealand Steel.

Forum CEOs will also engage directly with the leadership teams on site to hear about their leadership challenges and lessons in managing high-hazard operations.

CEO breakfast with world-leading human performance expert Dr Todd Conklin

US-based world-leading human performance expert and health and safety communicator, Dr Todd Conklin, will return to New Zealand and spend a morning with Forum CEOs in October 2025. Todd will elaborate on human organisational performance (HOP) and how leaders can achieve operational excellence.

CEO lunch series

This series will continue to be held regularly in Auckland, Christchurch and Wellington. Similar events will also be delivered to regions such as Bay of Plenty and Northland.

Webinars for CEOs and their teams

We will continue to host webinars on priority issues for leaders and their teams. Upcoming topics include:

- Preparing and leading through crisis with NEMA and Christchurch Airport
- How a fatality and subsequent Enforceable Undertaking led to a foundation shift in safety culture – with Enviro NZ
- Violence and aggressive behaviour at work an update from the Forum and ShopCare
- Psychological safety at work and the surge of cases before the employment courts – with Ashcroft Mitchell McGregor

Our People

Board

The Board provides oversight and assurance of Forum operations, ensures alignment to our strategic direction, approves work programmes and budgets (having received Steering Group feedback) and provides insight and guidance.

They oversee the CEO and monitor performance of the Forum on behalf of all members. The Board is the ultimate decision-making body of the Forum.

Chair:

Sheridan Broadbent

Independent Director

George Adams

Independent Director (Retired in May 2025)

Board Member:

Toby Beaglehole

Royal New Zealand College of General Practitioners, Chief Executive

Paul Goodeve

Clarus, Chief Executive (Appointed in December 2024)

Kim Ballinger

AsureQuality, CEO (Appointed in December 2024)

Steering Group

The Forum Steering Group fulfils a vital role for the Forum, representing all members, bringing wide and diverse perspectives.

They offer options and advice, provide insight and guidance on achieving best possible outcomes for members on the work programme and Forum activity. The Group endorses the strategic direction, annual work programme and project budgets.

Steering Group Members:

James Fletcher

Independent Director

Chelydra Percy

GNS Science, CEO

Megan Main

ACC, Chief Executive

Gavin Ion

Independent Director

Aaron Smith

Independent Director/Business Advisor

Mike O'Brien

Independent Director

Ryan Keogh

Matvin Group & MAKO Commercial, Group CEO

Evan Maehl

WM New Zealand, Managing Director

Dave Needham

Harrison Grierson Consultants, Chief Operating Officer

Tracey Hickman

Genesis Energy, General Manager

Francois Barton

Forum, Chief Executive

New Forum members in the last 12 months



CEO 3R Group Limited



Greg Durkin Directo BCITO



Andrew Gaddum CEO



Nick Flack CEO Hawke's Bay Airport



Michelle Macdonald Managing Director All About People



Karen Belousoff ector/General Manage

Belousoff Consulting Pty Ltd



Alison Gill Managing Director edenFx HSE Recruitment Ltd



Kay Nelson CEO HITO



Rob de Lacey Managing Directo Aotea Electric Auckland Limited



Dallas Vince CEO Booth's Logistics



Glen Harkness Executive Director FIT



Dom Kalasih Interim CE la Ara Aotearoa Transporting New Zealand



Gary Casey CFO Ashburton Contracting Ltd



Ivan Williams CEO CarbonScape



Wilma Falcone Chief Executive Environment Southland



Tane van der Boon CEO & Founde Inviol Limited



Pauline Winte Auckland Kindergarten Association



Rod Bentham Director Careerforce



Neil Paviour-Smith

Managing Director Forsyth Barr Limited



Raewyn McPhillips CEO IVS Group Ltd



Damon Salesa Vice-Chancello Auckland University of Technology



Steve Hill Chief Executive Clutha District Council



Nick Clarke CEO Fortysouth Group



Martin Carroll Executive General Manage Manukau Institute of Technology



Mark Gilbert Auto Stewardship New Zealand



Amanda Wheeler Competenz



Kelly-Anne Galbraith Galbraith Earth Movers



Verna Niao Executive Director MITO



CEO Baygold Limited



Alice Pettigrew CEO Eastland Generation Limited



Brent Pattison CEO Golden Healthcare Group



Craig Hickman-Goodall Chief Executive / Museum Director Museum of Transport and Technology (MOTAT)









Tina Mitchell

Natural Hazards Commission Toka Tü Ake

Andrea Leslie Executive Director Primary ITO

Carl Wright The Connect Group

Olivia Hall Western Institute of Technology



PROPSPEED®

The Royal New Zealand College of General Practit Te Where Tohy Bata o Act

Westroads

Executive Director Nelson Marlborough Institute of Technology (NMIT)



CEO

Propspeed International Ltd

Toby Beaglehole

Graeme Kelly Chief Executive General Manager Westroads Ltd The Royal New Zealand College of



QUBC

TDHL

General Practitioners





Natalie Lunt

General Manage New Zealand Independent Cement Grant Tregurtha

Qube Logistics Ltd

Frazer Munro General Manager Timaru District Holdings Limited (TDHL)

Mark Oldershaw Executive Director Whitireia and WelTec



TOI-OHOMAI

WILLIAMS WILSHIER

Toa Faneva Executive Director NorthTed

Paul Cameron CEO & Director Qube Ports Limited

Kieran Hewitson ecutive Directo Toi Ohomai Institute of Technology

Jason Williams GM Williams & Wilshier Transport Ltd





Tre<mark>v</mark>e lya<mark>n</mark>'s



Matthew Dolan

NZ Plant Producers Incorporated

(NZPPI)

Andrew Peskett CEO Radius Care

James Trevelyan Managing Director Frevelyan's Pack and Cool Ltd

Warwick Pitts Executive Director Wintec





A TUAROPAKI



Alan Cadwallade Executive Director Open Polytechnic

Tony Laskey Directo Service(O

Kia Zia CEO Tüaropaki Trust

Jason Te Brake



sem lassets

Unitec

Zespri International Limited

Megan Pötiki Deputy CE Otago Polytechnic

David Long GM SPM Assets Ltd Peseta Sam Lotu-liga Executive Direct

ZIWI



Unitec Insititute of Technology

Benjamin Boase CEO Ziwi Limited

Cate Kearney CEO **Ötautahi** Community Housing Trust



Jasmine Groves Universal College of Learning (UCOL)







CEO Parallaxx Limited

Robert Davis Directo Tai Poutini Polytechnic

John Borland General Manage Unreel Hire Limited

Our Members





Stephen Kurzeja Chief Technology Information Officer 2degrees



Gee Singh Managing Directo Advance Diagnostics



Jordy Hendrikx Antarctica New Zealand



Carrie Hurihanganui Auckland Airport



James Pearson CEO 30 Seconds



Craig Davidson Managing Director NZ AFCOM



Grant Nicholson Partner Anthony Harper



Dean Kimpton Chief Exectutive Auckland Transport



Kerry Hill

Managing Director

A W Trinder



Nigel Stevens CEO AFFCO New Zealand



Peter Conley Chief Executive ANZCO Foods









Apollo PROJECTS





Alastair Blackler eral Manage Abergeldie Complex Infrastructure





Richard Fletcher Chief Executive Aurora Energy









A Avetta

Megan Main ACC

James Young Chief Executi Airways NZ

Darren Mitchell Executive Director Ara Institute of Canterbury



Company Director Avetta





David Mitchell





Jason Cherrington Accordant Group









Helen Davidson



Willie Wiese



babcock[®]

ACE New Zealand



Jacqui Bensemann . Managing Director Argus Fire Protection



Mark Worsfold

Programme Director

Bahcock NZ Ltd



Mark Irvine



Caroline Ovenstone CEO Alpine Energy



Vittoria Shortt



Managing Director Acrow Ltd











CEO



Kim Ballinger CEO



Jaime Heywood General Manager, New Zealand Barenbrug NZ

Ashley Alcock Country Manage



Fiona McTavish Bay of Plenty Regional Council



Managing Directo

Brevity Limited

Matt Bishop



Mark Aue Chorus



Paul Goodeve Clarus



Chad Hooker

Jon Tamblyn Director, NZ Operations Bridgestone NZ



Marty Byrne Chief Executive Christchurch and Hanmer Attractions



Tony Strange Claymark Group Limited Partnership



Bay Venues







Derek Bilby CEO BBR Contech

Adrian Mathieson GM Operations Calder Stewart

Mary Richardson Interim Chief Executive





Christchurch City Council







Stefan Korn





Andrea Rickard Managing Director – NZ Beca





Wendy Rayner



CASSIDY







Blue Sky Pastures

Brendon Vincent General Manage Cassidy Construction













CAWTHRON





Neil Williams Bluecurrent

Volker Kuntzsch Cawthron Institute Grant Dodson City Forests

Brett Hewlett Comvita NZ





Citycare Property 🙈



Adam Pfeiffer

Brambles N7 (Chen)

Anthony Delaney CentrePort

Peter Lord Citycare Property







Citycare



Claire Falck



Tim Gibson Chief Executive

Water

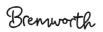


BRAN7

Rob Buchanan CEO Channel Infrastructure NZ Limited

Citycare Water











Craig Woolford CEO Bremworth Carpets & Rugs





Kaarin Gaukrodger Executive Director









Mike Fuge Contact Energy

Paul Corbett General Manager NZ CPB Contractors

Paul James Department of Internal Affairs Onno Mulder

FA Networks





DEPARTMENT OF THE PRIME MINISTER AND CABINET

* ECLGROUP

Wayne Johnson CEO Container Co

Grant McLauchlan Managing Director Crest Clean

Ben King Chief Executive Department of the Prime Minister and Cabinet DPMC

David Roberts





CEO ECL Group





deta

Stephen Iremonge General Manager NZ Contract Resources

Darren Powell CEO Crockers Property Group

Jonathan Pooch Managing Director Deta Consulting

Craig Downie CEO EcoCentral Limited







ecoPortal Health and Safety



Managing Director Cook Brothers Construction



Kirstin Hayes Chief Operating Officer DLA Piper

Engagement Software Manuel Seidel CEO







Education Review Office

Myriam Mitchel Copeland Ashcroft Law

Paul Huggins Managing Director Cushman & Wakefield NZ

Euan McLeish CEO Dominion Salt

Nicholas Pole Chief Executive Education Review Office (ERO)





douglas



Glenn Corbett

Managing Director

Corys Electrical

Campbell Parker DairyNZ

Jeffery Douglas Managing Director Douglas Pharmaceuticals Leonard Wiegersma Managing Director EIS





Downer



Mike Cosman Cosman Parkes

Grant Sime Delta Utility Services

Craig West NZ Country Lead Downer N7

Geoff Douch Electra





dunedin



Kim Calvert Country Manager NZ Cottonsoft NZ

Penny Nelson Department of Conservation Daniel De Bono CEO Dunedin Airport

Geoff Bourke Managing Director EnergyWorks









Judy Nichol Chief Executive Counties Energy



CEO Dynes Transport Tapanui

Jeremy Nathan General Manager – New Zealand EnerMech









Rachel Elsy English Language Partners Cameron McKeown Fliway

Mike Horne Fullers Group

Deborah Lascelles Gore District Council





Fulton Hogan



John Thorburn CEO Entrada Travel Group

Anna Palairet Fonterra Co-operative Group Cos Bruyn Managing Director Fulton Hogan

Andrew Clark Director-General

rnment Communications Security Bureau (GCSB)









Allan Freeth Chief Executive Environmental Protection Authority (EPA)

Chris Quin CEO Foodstuffs North Island Robbie Ramlose Group CEO

Nigel Corry





Genera Group











Mary Devine Foodstuffs South Island Malcolm Johns Genesis Energy

Elaine Morgan CEO









Darren Mann CEO Ernslaw One

Joseph Akari CEO/National Safety Director Forestry Industry Safety Council (FISC)

Siobhan Hartwell General Manager GHD - NZPac

Peter Leitch Managing Director Guaranteed Flow Systems





GHELLA



Mark Heine EROAD



Francesco Saibene Country Manager





Freightways





Habit Health

Terry Copeland



Ghella



Federated Farmers

Lynden Glass Managing Director Freshpork NZ

Kent Gibbons Gibbons Holdings Gareth McFarlane CEO Halls Group







Kerry Gregory Chief Executive Fire and Emergency NZ

Andrew Priest Chief Executive FrostBoss

Chelydra Percy Chief Executive GNS Science







frucor





Andrew Reding CEO Fletcher Building

Frucor Suntory

Managing Director HamiltonJet









Michael Bishop Harbour Sport

Guy Clouth Hireace

Andrew Moss Hvnds

Byron Hill InterGroup





+IMPAC

Invercargill

Karen West Chief Executive Harrison Grierson John Boocock Managing Director Hiway NZ Ltd

Logan Aves Managing Director Impac Services

Michael Day Invercargill City Council









Nigel Bickle Chief Executive Hastings District Council

Dean Brown CEO HJ Asmuss & Co

Rau Tangiiti Managing Director Independent Traffic Control

Sean Eccles Executive Vice President - New Zealand

Ixom



HEG





Allister Rose Managing Director Hatikvah Blue Hope Foundation

Ajay Anand CEO Horizon Energy Group

Nera Gordon Industrial Controls South Canterbury Ltd

Michael Pigott



#Hortus



JP-NZ

JLE Holdings Ltd



Chief Executive

Hauraki District Counci

Aaron Jay Managing Director Hortus

Sarah Gardiner Founder and Clinical Director IndustryMed

Chris Renfree CEO Juice Products New Zealand



HSE Global



🏅 Kāinga Ora

Craig Treloar Hawkins

Helen Sadgrove Managing Director NZ HSE Global

Vesta Gribben Inframax Construction Matt Crockett



HUTEC

INGHAM'S

Käinga Ora - Homes and Communities



Health and Safety by Design NZ

Tim Anderson CEO Hutec Group

Matthew Easton CEO, NZ Operations Inghams Enterprises Kaiteriteri Mason Fitzgerald



Inland Revenue Te Tari Taake

CEO Kaiteriteri Recreation Reserve

Mark Evans CEO HEB Construction

Anthony Jones Group CEO HW Richardson Group

Peter Mersi Commissioner and Chief Executive Inland Revenue (IRD)

Kāpiti Coast

Darren Edwards

Kāpiti Coast District Council

Hydraulink

KEITH ANDREWS FUSO FREIGHTUNER















Chris Fincham King Country Energy



Pam Roa Managing Directo Longveld



Tim Cosgrove Marlborough Lines



Stewart Hamilton Mercury



Peter Reidy Chief Executive

KiwiRail



Graeme Sumner CEO Lyttelton Port Company



Ryan Keogh Group CEO Matvin Group







Timo Skog

Regional Director

Kone Elevators



Angus Macdonald

Managing Director

Mac Group

MINISTRY OF BUSINESS, INNOVATION & EMPLOYMENT

Carolyn Tremain Chief Executive MRIE



Neal Barclay Chief Executive Meridian Energy





Angela Oosthuizen CEO Mackenzie District Council



Nick Tongue



Stuart McCall

Managing Director Methanex

General Manager NZ McAlpine Hussmann



LANDPOWER

Neil Livingston

CEO





MAPINES



Scott McAlister Managing Director Mackleys











Fraser Wyllie Managing Director NZ & Pacific McConnell Dowell



Peter Hendry













MEADOWS



David Chin Chief Executive ПC

Clayton Delmarte Chief Executive Manawa Energy

Miranda Burdon Meadow Mushrooms

Wayne Scott CEO MinEx Health & Safety in NZ Extractives









Rob Farrar Executive General Manager Linfox Logistics

Chris Barnes General Manage Manulife Forest Management (NZ)

Tim Harty General Manage Meateor Pet Food



Secretary for Pacific Peoples

Ministry for Pacific Peoples









Christo Janse van Rensburg CEO Liquigas





Ray Smith Director-General Ministry for Primary Industries









James Palmer Ministry for the Environment

Steve Tarrant Moana New Zealand

Christine Stevenson New Zealand Customs

Robbie Watt Group CEO Ngati Tuwharetoa Holdings



NAPIER

DEFENCE FORCE

#nib

Kellie Coombes Ministry for Women Todd Dawson Chief Executive Napier Port

Kevin Short Chief of Defence Force New Zealand Defence Force





Rob Hennin CEO nib nz





NZISM | «



Brook Barrington Chief Executive Ministry of Defence

Jordan Greville CEO Natural Habitats

leff Sissons CEO w Zealand Institute of Safety Management

John Morgan Chief Executive NIWA





New Zealand King Salmon



Ellen MacGregor-Reid Acting Secretary for Education Ministry of Education

Bruno Goedeke CEO Naylor Love Enterprises

Carl Carrington New Zealand King Salmon Co Ltd Andrew McLeod Chief Executive Northpower





MINERALS COUNCIL



Audrey Sonerson Director-General of Health Ministry of Health

Tony Gray Chief Executive Nelson Tasman Regional Hospice Trust

Josie Vidal CEO New Zealand Minerals Council

Jim Magee Chief Executive

Nurse Maude





POLICE



Andrew Kibblewhite Ministry of Justice

Dylan Andrews Network Waitaki Richard Chambers New Zealand Police

Jon Kelly









Gareth Green Chief Executiv





Ministry of Social Development (MSD)

New Plymouth District Council

Andrew Hampton Director-General of Security New Zealand Security Intelligence Service (NZSIS)





RioTinto NZAS

NEXUS



Richard Harding Acting CEO Miraka

Chris Blenkiron Chief Executive New Zealand Aluminium Smelter

Darcy Hart CEO Nexus Logistics



Secretary General NZ Red Cross

MITRE 10



NGĀI TAHU Holdings

ZSafety

CEO Mitre 10 NZ

Sam Cliffe CEO New Zealand Blood Service

Todd Moyle Chief Executive Ngãi Tahu Holdings Corporation



Andy Antoci General Manager NZ Safety Blackwoods









Robin Davies NZ Stee

Nigel Barbou Orion Group Ross Larcombe PF Olsen

Kevin Winders Port Otago









Peter Chrisp NZ Trade & Enterprise

Ariane Ormsby Managing Directo Ormsby Civil Construction Stephen Guerin CEO PGG Wrightson



Simon Craddock

Port Taranaki









Gareth Marriott Managing Director

Sam McIvo CEO OSPRI New Zealand

Hugh Goddard Managing Director Pipeline & Civil



CEO

Oji Fibre **Solutions**







Jon Ryder Oji Fibre Solutions Richard Saunders Chief Executive

Otago Regional Council







Aisha Ross Te Rau Matomato/Chief Executive Officer PKW Farms











Mornez Green Managing Director
Omexom

Matt Mules General Manage Oxcon CLL Limited Mark Piper

Shaun Greaves CEO Presbyterian Support Northern (PSN)







Plant & Food Research



Kevin Goulet General Manage OMV NZ

Deanne Holdsworth Pact Group

Rhys Welbourn Port Marlborough

Philip Melhopt PrimePort Timaru





PORT NELSON



Wendy Norris Onefortvone

Chris Pile PAF N7

Matthew McDonald Chief Executive Port Nelson











Greg Managh







Online Distribution



Roger Gray CEO Port of Auckland





Peke Waihanga

Artificial Limb Service

Orthotic Service



ravensdown

William McCook Chief Executive Orillion

Chief Executive Peke Waihanga- Artificial Limb Service Leonard Sampson CEO Port of Tauranga

Garry Diack CEO Ravensdown









Alistair Brown Managing Director Rayonier Matariki Forests

Julian Elder Chief Executiv Scion Research

Todd McLeay Managing Directo Smart Environmental

John Holyoake Tamaki Regeneration Company



RealN7

Dave Beeche CEO



South Port NZ

Grady Cameron CEO SeaLink NZ

Nigel Gear Chief Executive South Port NZ



Managing Director

Tasti Products Limited





Southern Cross Healthcare



Karen Goodfellow Director & Health and Safety Remarkable Vets

Bede Cammock-Elliott Managing Director SeeDigital

Chris White CEO Southern Cross Healthcare

Marty Grenfell Chief Executive Tauranga City Council





M SOUTHERN INSTITUTE OF TECHNOLOGY



Hamish Whyte CEO

Selena Armstrong CEO ShopCare

Daryl Haggerty Acting CE outhern Institute of Technology (SIT) Charlie Taylor

Taylors Contracting



Arif Khan CEO NZ



Silver Fern Farms

🚷 St John

TDX

Restaurant Brands NZ



Peter Bradley Chief Executive St John

Colm Hamrogue CEO TDX Ltd





్రో steel&tube



Sam Wiffen CEO & Founde Reveal Group Brett Murray Site Safe NZ

Mark Malpass Steel & Tube

Brian Roche Te Kawa Mataaho Public Service



General Manager





🔰 Te Pūkenga



Rosanne Graham CEO Skills Consulting Group Tony Puppyn ral Manager – Director Storelink Sales

Gus Gilmore Te Pükenga



Guy Stewart

Industries Limited Summerset

Te Puni Kōkiri



CEO SKOPE Industries

Scott Scoulla CEO Summerset Group Holdings

Dave Samuels Secretary for Māori Development Te Puni Kökiri

Ministry of Māori Development









Sussan Turnei CEO Safety'n Action Jason Walbridge CEO SkyCity Auckland Gareth Edgecombe CEC T & G Global

Egbert Segers CEO Tegel Foods









Philip Crye Telaro

Matthew Heaphy Thomson Reuters

Kevin Birdsall General Manager, NZ Treescape

Tony Gibson Vehicle Inspection N7 (VIN7)







Mark Taylor eneral Manage Tenon Clearwood Ryan Cavanagh CEO Timberlands

Ross Browne Managing Director Triplex Consulting Limited Damian Pedreschi New Zealand Executive General

Manager Ventia NZ Operations Ltd









Cameron Scott Managing Director The Griffin's Food Company

Gaye Searancke Chief Executive Toitū Te Whenua Land Information New Zealand Peter Carnahan CEO Trojan Holdings







Penny Kneebone

Tonkin+Taylor



Dave Devereux Managing Director The Labour Exchange

Tonkin & Taylor

Jodi O'Donnell

Aaron Ashby Visy



TOP ENERGY





Mike Fox CFO The Lines Company Russell Shaw CEO

Top Energy

Jaun Park Group Chief Executive Unison Networks

Greg O'Connoi Country Manager VTNZ



Access Hauora Tara-Ā-Whare

univers New Since 1959



Nadine Tereora The New Zealand Automobile Association Incorporated (AA) Androulla Kotrotsos CEO Total Care Health

Joney Zhong Ning

Philip Aldridge





Universal Homes

CEO Waihanga Ara Rau





DISPUTES



Denise Cosgrove The Selwyn Foundation

Tonia Haskell Managing Directo Transdev New Zealand

Neil Mallon Utilities Disputes (UDL)

Craig Hobbs Waikato District Council



TRANSPOWER

CEO

Van Schaik



John Journee Interim CEO The Warehouse Group James Kilty Margaret van Schaik Managing Director Van Schaik Health & Safety Solutions

Mark Morgan Chief Executive Waikato Regional Airport Ltd





Struan Little Deputy Chief Executive



CEO



Sean Horgan CEO Waipā Networks



Treasury



Simon Parham

Waitomo Group



WORKSAFE Mahi Haumaru Aotearoa

Steven Perdia

Sharon Thompson Chief Executive WorkSafe NZ





Whakatāne District Council



Brett Gliddon Chief Executive Waka Kotahi (NZTA) David Langford Chief Executive Whanganui District Council Paul Minchin Location Director

Worley New Zealand







Jamie Sinclair CEO Watercare Services Frances Boyce Managing Director Whitaker Civil Engineering CEO







Garth Dibley CEO WEL Networks Paul Bisset CEO Whitestone Contracting Ltd Danielle Shanahan CEO Zealandia













Managing Director WM New Zealand





Matt Clarke Chief Executive Wellington International Airport Kyle Hall General Manage Wood Training





Pat Dougherty Chief Executive Wellington Water Tony Cunningham CEO, Operations WoolWorks New Zealand



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Justin Peterson CEO Wells Group

Managing Director Woolworths NZ





Peter Armstrong CEO Westpower ElectroNet Jeena Murphy MD Working Wise

Financials

Business Leaders' Health and Safety Forum Incorporated for the year ended 30 June 2025

	2025	2024
Total revenue	1,261,096	1,458,992
Total expenses	1,172,171	1,670,192
Surplus/(Deficit) for the year	88,925	(211,200)
Accumulated funds	737,027	648,102

Reporting figures are displayed rounded to zero decimal places. Totals are calculated based on the original (not rounded) figures.

Audited accounts for the 30 June 2025 year (including the audit opinion) are distributed before the AGM and are available to members by emailing **info@forum.org.nz**.

