

ANNUAL REPORT · 30 JUNE 2023

Supporting leaders to build thriving workplaces





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Who are we?

We are a coalition of nearly 400 business and government leaders committed to improving the performance of workplace health and safety in New Zealand.

New Zealand thrives when our businesses and our workers thrive. Thriving businesses understand that healthy and safe workers are the core foundations of a productive business, not a cost.

We support senior leaders to continually learn and evolve, so they can create better work that prevent the most significant harms to people, and that contribute to better business results.

Our vision:

Leaders building cultures that enable people and businesses to thrive.

Nau te rourou, naku te rourou, ka ora ai te iwi.

Our strategy through to 2031 outlines the outcomes we're aiming for:

- Be an active community of capable and confident leaders supporting work design in their organisations that enables people and businesses to thrive
- Supply chain and sector leaders have the capability and confidence to support work design that enables people and businesses to thrive
- Government understands what enables people and businesses to thrive

We'll do this by focusing on four strategic pillars:

- Organisational leadership
- Supply chain and sector leadership
- Government understanding and influence
- Developing insights and learning



3

KEY PROGRESS

The year at a glance

July 2022- June 2023

WHO DO WE REPRESENT?

390

Our 390 Forum members lead and influence at least 618,000 employees across New Zealand – that makes up around a quarter of New Zealand's workforce

Forum organisations make up:

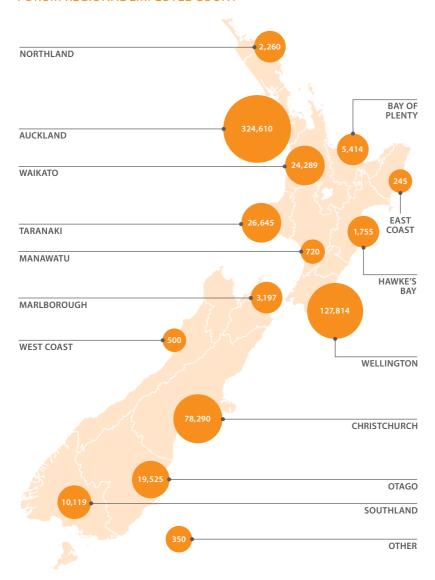
20

20 of the NZX 50 companies

75

75 of the Deloitte Top 200 companies

FORUM REGIONAL EMPLOYEE COUNT



MEMBER ACTIVATION THIS YEAR

77% of Forum organisations were represented at at least one event or Forum meeting this year

We presented to 84 senior leadership teams, boards and operational staff at Forum organisations

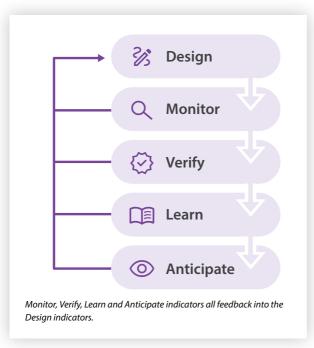
We held 27 virtual and in-person events including 14 CEO Connection Calls. CEO attendance topped 261, with 126 CEOs attending at least one event



Our most popular in-person event was the CEO breakfast focusing on Leading critical controls at the top table in May 2023, with CEOs Roger Gray and Ross Taylor



Effectiveness of mental wellbeing interventions in August 2022 was our most popular virtual event, with 280 people online



The Forum and Leading Safety's new 'Mental Wellbeing Indicators' resource

MEMBER ACTIVATION THIS YEAR CONTINUED

Held just under 200 one-on-one meetings with members

We shared 8 CEO stories on topics on Mental Wellbeing, Leading through Crisis, Critical Risk Controls, Culture Changes and Flexible and Thriving Workplaces

We presented to 48 industry-led conferences and podcasts



HARM AND INJURY PERFORMANCE

- 71 Forum members took part in the 2022 Benchmarking Report – down from 79 the year before
- Tragically 6 workers from the organisations who took part in the Benchmarking Report died at work in 2022
- A 24% decrease in Total Recordable Injury Frequency Rate (TRIFR) to 3.58 (including employees and contractors)
- Vear miss reporting deceased by 35% compared to the year before

OUR REACH

122%

22% increase in page views on the Forum's website. Rising engagement with time spent online on our website increasing from 42 seconds to 1 minute 9 seconds.

1,000

Over 1,000 more followers on LinkedIn in the past 12 months, with 2,750 followers at 30 June 2023



The Forum advocated for its members and improved safety performance nationally – through mainstream media articles published in the past 12 months including Stuff, Newsroom and Radio New Zealand







Forum CEO breakfast in May 2023

FOREWORD FROM GEORGE AND FRANCOIS

Opportunities within uncertainty – focusing on the foundations to step forward

This last year has been one of activating our 2021-31 Strategy in service of Leaders building cultures that enable people and businesses to thrive.

As this year's annual report shows, that has involved a strong recommitment and focus on the Forum's core foundation – our CEO members. That has meant increasing our commitment and efforts to connect and share CEO experiences on the things we know make a difference (like critical risk control) and the things that are really hard (like mental wellbeing and leading through crisis).

Amongst the ongoing and ever-changing uncertainty in New Zealand and abroad, that demand and need for CEOs to connect and support one another has never been greater. Whilst we all welcomed the direct impacts of the pandemic fading into the distance, businesses, workers and the community have had to get to grips with rising inflation, the cost-of-living crisis, workforce pressures and disappointingly, growing levels of social tension.

Through that time, we worked hard to capture and share lessons from across our diverse and engaged membership on how CEOs and businesses were successfully navigating these storm clouds. The lessons and experience of our members were clear – focus limited energy on critical risk controls, double down on culture and keep the finger on the pulse of your people's mental wellbeing.

Tragically for many parts of the country, those storm clouds were not purely metaphorical, with the catastrophically damaging weather events at the start of 2023. Again, however, these challenges showed the depths of resourcefulness and leadership across our regions and in our business community. These efforts were as confronting as they were inspiring, and we'd like to acknowledge all those who stood up for their people and communities.

This year also marked an important step in executing the Forum's Strategy, to sharpen our focus and strengthen our advocacy voice on the system level factors impacting business' health and safety performance. This year saw our growing concern persist about New Zealand's flatlining national performance in the face of sustained and increased investment by business and government alike. To help bring attention to this concerning trend, we initiated work on our inaugural State of a Thriving Nation report, what we want to become an annual opportunity for us to encourage greater transparency and accountability across the system.

Part of encouraging that transparency was to engage economist Shamubeel Eaqub to undertake independent analysis of New Zealand's health and safety performance – how we're tracking regarding levels of harm, their costs to the country, regional and international comparisons and what changes we need to support businesses playing their role in a safer, healthier and more productive New Zealand.

Member feedback indicated many businesses remain unclear on the Government's expectations regarding key legal duties, and equally unclear on the Regulator's priorities and roles – resulting an absence of sufficient "heat in the system" for poor performers, and thus, for those businesses making the safety and health investment and doing the right thing, anything but the level playing field they should rightly expect.

We will ensure that whoever the incoming government is in October 2023, these business concerns are heard and understood.

Another big step forward us this year, was taking our 10-year ambition for members and ensuring we were clear on the critical roles where the Forum is uniquely placed to contribute to improving our members' and the country's performance. By keeping our CEO members at the heart of our work, we are all about:

- Connecting CEOs to share, learn and help each other
- Supporting CEOs to tackle the big challenges through leading mindsets, practices and frameworks
- Advocating on the system issues helping businesses meet their obligations and realise the opportunities of better health, safety and productivity.

In service of that clearer focus, this year also saw us grow the Forum team's core capacity and capability. We invested in lifting our membership engagement capability and improving our delivery discipline for more effective initiatives. This means we will have the capacity to stay closely connected to CEOs' concerns and opportunities, and amplify the voice of our almost 400 CEO members. The coming year is about ensuring we leverage that investment smartly and effectively to unlock and enable more value for our members.

None of the Forum's work would be possible without CEOs and their businesses investing in our movement of leaders, or believing in the importance and value of safer, healthier and productive businesses. We want to acknowledge and thank all our members and look forward to growing and enhancing how we support your business and New Zealand to thrive.



George Adams

Forum Chair



Fh.

Francois Barton Forum CFO

MEASURING OUR PROGRESS

Organisational leadership

In our 2021-2031 strategy we are committed to:

- Supporting members through formal leadership development, peer-to-peer learning and expert resources
- Connecting members with each other so they can share and learn from peers
- Enhancing and evolving how'success' is articulated, measured and reported, beyond failure measures and towards valuing cultures and work environments where people and businesses can thrive
- Enabling members and the Forum as a collective to transparently monitor progress and be accountable for improvement.

In our second year of this strategy, here's what we've achieved:

Supporting members

Thriving people

Since 2017 the Forum has built a suite of world-leading resources for CEOs, senior leaders and organisations on mental wellbeing at work. This year, we added to that with a number of new initiatives, an evaluation of our work to date and enhanced understanding of where member organisations were in their mentally healthy work journeys.

Digital trial of the Mental Wellbeing By Design process

Following feedback from Forum members requesting a digital option for the successful Mental Wellbeing By Design process, the Forum engaged MakeShapes, a New Zealand-start up, to trial the process as part of its online learning platform. With the support of Dr Hillary Bennett from Leading Safety, three Forum organisations were involved in bringing this process to life online with their teams. Seventy-four people used the tool and all organisations involved were keen to continue with the technology. The Forum handed over the trial platform to Leading Safety to develop as a commercial asset to support interested organisations.

"The (MakeShapes) tool gives us the ability to scale up this important work much faster than we would be able to do it without it. It also provides greater consistency in the approach by having a single voice doing the majority of the explanations."

FORUM H&S LEADER

How to measure mental wellbeing at work

Organisations can spend time and money on mental wellbeing initiatives, often with no or little understanding about whether they are addressing a mental wellbeing risk within their organisation, or if the initiatives are improving outcomes.

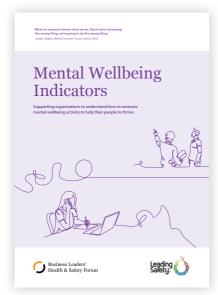
This year the Forum produced two key resources to support leaders with this.

First, with Dr Hillary Bennett of Leading Safety, the Forum produced an *Effectiveness* of *Mental Wellbeing Interventions* guide in August 2023, which helps senior leaders to understand what wellbeing interventions they should support, and crucially, **what works**.

This guide focuses on emerging research from New Zealand and overseas to support organisations to understand the effectiveness of interventions.

While the evidence is still emerging in this area, interest in this guide and the subsequent webinar was high – with more than 280 people registered to attend the webinar.

As a follow up to this, and to support organisations understand how to measure mental wellbeing at work the Forum and Leading Safety produced Measuring Mental Wellbeing at Work in late 2022 to support CEOs, senior executives and Health and Safety Managers to understand how mental wellbeing activity in their organisations can be assessed and monitored.



Mental Wellbring Indicators resource

Redesigning work

Organisations who had worked through the Mental Wellbeing By Design process began to tell us while they loved the tool, they were often stuck with 'what's next?' when confronting the work they needed to do to redesign work. The Forum engaged behavioural scientist Renee Jaine from Thrive Lab to work with three Forum organisations to understand how to redesign work to improve the mental wellbeing of their people. The result?

- The Forum's new Redesigning work:
 A user guide to shift from surviving to thriving, which any organisation can pick up and work through
- Three case studies, and a webinar with Forum organisations involved in the trial and their results.



Redesigning work guide resource

Psychological safety

In December we ran a webinar with Dr Hillary Bennett and Forum leaders on *Leading Psychological Safety at Work*. This was in response to a number of questions from leaders about what psychological safety actually is, and how to embed it into an organisation. More than 120 leaders attended the webinar. A psychological safety factsheet was produced in February as a guide to support leaders and their teams.

Understanding our impact

Between October and April the Forum worked with Diane Ah-Chan from Learning Teams to run a Learning Review of the Forum's mental wellbeing resources, their impact and to take stock of where members were at in their own mental wellbeing at work journeys.

This work confirmed the value of the Forum's Mental Wellbeing resources and frameworks as leading in the industry, and of huge value to members. It also identified that different members were at different stages on their readiness journey with this work, and that the Forum should next focus its efforts on the challenging area of translation and implementation support for members and their teams.

We also know from the Forum's website data that our Mental Wellbeing resources, in particular:

- CEO Guide to Mental Wellbeing at Work, and
- Protecting Mental Wellbeing at Work Guide

are consistently in the top 10 read resources on the Forum's website each month.

"The Forum has produced a credible and comprehensive number of tools and resources, and fostered a strong place for the conversation about mental health and wellbeing in NZ workplaces."

WORKSHOP PARTICIPANT

Leading through crisis

We were reminded again about the important role businesses play in helping distressed communities respond to disaster. Following the devastation of the January flooding in Auckland and parts of Coromandel, and then Cyclone Gabrielle a few weeks later, we saw Forum CEOs and their organisations play leading roles in restoring lifeline utilities, provide community support and lead the way to the affected areas to reopen for business. This was all while looking after their own people's safety and wellbeing.

For our part, the Forum quickly stood up support for members around leading through crisis. This included a webinar series with guests such as Sarah (Norm) Stuart-Black, Secretary General of the NZ Red Cross, and disaster management agency Hummingly. We also targeted support for Hawke's Bay and East Coast members in the first few weeks of the crisis.



Invitation for Forum webinar on Leading through uncertainty

This work has led to the development of a new project in the 2023/2024 year to unpack some of the leadership mindsets and practices from New Zealand CEOs who have led an organisation through a major crisis or emergency. Watch this space.

Connecting members with each other

CEO Connection calls

These opportunities for small groups of CEOs to come together for an hour virtually have continued to be a resounding success for the Forum this year. We ran a series of calls in August, and then again in February, with the focus on the economic storm clouds ahead. The demand for space prompted us to offer seven CEO calls, with around 70 CEOs taking part in the February sessions alone.

We also teamed up with the GM Safety Forum to run four calls for General Managers and Senior Safety Leads off the back of the February CEO calls.

In June we started a series of CEO Connection calls for new members. This will continue into 2023/2024, and is an excellent way for new CEOs to understand the work of the Forum and our unique value in connecting members across various industries and regions.

Connecting in-person

In the past 12 months the Forum has been in front of just under 200 member businesses, including their boards, senior leadership teams, organisational leads and frontline workers to help them understand their work in building cultures that enable their people and their organisation to thrive.

It was also re-energising to be back in front of 100 leaders in Auckland for our in-person CEO breakfast in May, hosted by Deloitte. Expect to see more of these types of events in the next year.

Connecting members with similar challenges and opportunities

One of the benefits of the Forum is the network and connection it fosters of CEOs and senior leaders in New Zealand. This year we have connected members facing similar challenges, opportunities and questions on a number of issues including:

- An escalation in violence and aggression for those with customer-facing roles
- Technology advances, particularly for manufacturing organisations
- Regional CEOs and first-time CEOs with others in similar roles.



Forum CEO breakfast at Deloitte – May 2023

Enhancing and evolving how success is articulated

Critical risks and culture

In May the Forum brought CEOs together at a breakfast event hosted by Deloitte. There we shared the journeys of two members and their organisations who had faced fatalities and serious harm. They highlighted their process of culture change to improve organisation health and safety performance.

CEO of Fletcher Building, Ross Taylor and CEO of Ports of Auckland, Roger Gray generously shared their journey of leadership, culture change and a focus on critical risk control and verification of those controls with the 100 Forum leaders present.

"Enlightening, really good to hear how other businesses are leading from the top on critical risk."

FORUM CEO

Several weeks later we ran a webinar with Ross and Roger's respective GMs of Safety to explore some of the work they have led with their CEOs in more detail. We had close to 150 people on the webinar, with Vanessa Matakatea from Ports of Auckland and Wendi Croft from Fletcher Building.

"Thanks so much for organising this (GM webinar). I really enjoyed it and got a huge amount of value from hearing about the journeys both Fletchers and Ports of Auckland have been on."

FORUM GM

Creating thriving workplaces

Following the Forum's June 2022 Summit on Thriving Workplaces, with guest presenters from Yarra Valley Water in Australia, we started a project to understand where Forum leaders and organisations were at in their mindsets and practices around thriving and flexible work.

We interviewed more than 30 senior leaders from Forum organisations to understand what work they were doing in this space, and what challenges they encountered by adopting a flexible or different way of working.

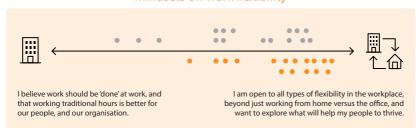
We developed a report, released in December 2022, that supports organisations to better understand the opportunities and barriers to all types of flexible work. This is beyond the 'working at home versus working in the office' considerations, to one where all types of flexibility and support are considered for workers who cannot change their places of work.

The report received media coverage, particularly work, ACC and AsureQuality. Due to demand, we also ran a webinar in early March with both organisations.



Stuff media article on the Forum's Thriving Workplaces project

Mindsets on work flexibility



WHAT HAVE WE DONE

Supply chain and sector leadership

In our 2021-2031 strategy we committed to:

- Identify and build consensus on the sector and supply chain barriers to supporting work that enables people and businesses to thrive, and mobilise collective action to overcome those barriers
- Support Forum members to engage their supply chains (including SMEs) more effectively, including sharing benefits of Forum membership
- Develop a deliberate member-attraction plan to enlist senior leaders with the capacity to contribute to the Forum's goal
- Be deliberate and formalise how we work with key stakeholder groups, e.g., Institute of Directors (IoD), key safety groups, to amplify the Forum's reach
- Develop Forum governance to enhance insights and connections with critical perspectives, e.g., the Māori economy, local government, health sector, workers and their representatives.

Between July 2022-June 2023 here's what we've achieved:

Identify and build consensus

Thriving supply chains project

The Forum started its *Thriving Supply Chains* project this year. This multi-year project aims to build understanding around the adaptive challenges confronting New Zealand's infrastructure supply chain performance. It will **not** look for technical challenges and solutions, but aims to understand and highlight adaptive challenges and solutions, supporting Forum leaders and organisations in trialing new ways of working. In the past year as part of this project the Forum has:

 Interviewed 19 leaders across the supply chain landscape to canvas different perspectives. These interviews revealed a strong desire to improve the supply chain performance

- Facilitated a one-day workshop with a group of those interviewed and other interested parties to extend the adaptive challenges and introduce the idea of Forum member-led small experiments
- Drafted a report on our work to date
 due out in November 2023.

Our next steps will be to work with Forum members to share stories about the unique leadership challenges and areas of progress in supply chain performance.

Support Forum members to engage their supply chains

Extending our mental wellbeing work to others

In the past year the Forum has helped member organisation ACE NZ to utilise the Forum's mental wellbeing resources to support the needs of their members, professional services consulting firms in the built and natural environment.



ACE NZ's new Mindspace Hub

ACC-funded Mental Wellbeing programme gets underway

After a successful funding bid led by the Forum, Leading Safety and the Mental Health Foundation, the ACCfunded Mental Wellbeing by Design in Manufacturing programme began engaging with the sector in early 2023. To date this project has:

- run in-person workshops with
 73 leaders
- run in-person workshops to train 34 facilitators
- run online workshops with
 71 attendees
- engaged with almost 100 organisations
- built relationships with key stakeholders and established useful partnerships
- confirmed eight companies to participate in the pilot.

This project has provided opportunities to work with manufacturing companies, learn from them and adapt the process for a better fit for the sector.

The next phase of this programme will see a further four companies join the pilot with another 10 having expressed an interest.

We will continue to build on sector partnerships with key stakeholders, increase reach with those that have expressed an interest, and develop sector specific collateral from engaged companies that can be shared on a common platform.



Forum CEO breakfast in May 2023

Be deliberate about how we work with key stakeholders

Working more closely with our partners

This year we have developed a Membership and Engagement strategy which sets out, among other things, our key stakeholders, partners and groups we seek to partner more deliberately and frequently with. This work will get underway in the 2023/24 year, but in the past 12 months we have worked closely with a number of likeminded groups.

GM Safety Forum

In February, we organised and ran a series of GM Connection Calls with the GM Safety Forum following the CEO Connection Calls. We had 55 second-tier and senior GMs join these four one-hour calls to hear their challenges heading into a year with economic challenges, and hear a summary of the CEO calls the week prior.

Institute of Directors (IoD)

In June we were part of an IoD panel event in Christchurch on the potential opportunities, risks and success factors associated with the use of emerging technology to improve health, safety and wellbeing performance.

Sustainable Business Council (SBC)

We have worked closely with the SBC this year to support their work on mental wellbeing. In March we ran a joint webinar for members of the Forum and SBC around 'making sense of the leader's role in mental wellbeing at work' with the support of DLA Piper.

Local Chambers of Commerce

We continue to strengthen our relationships with local Chambers of Commerce and business groups across the country. This year we've run joint events with the Southland Chamber, Business South, Be Safe Taranaki and the Gisborne Chamber of Commerce on topics ranging from mental wellbeing to critical risks.

Health & Safety Sector Leads

In April, the Forum instigated the establishment of a regular meeting of the CEOs or Leads of major health and safety sector groups in New Zealand, including the Government Health and Safety Lead, Forest Industry Safety Council, NZ Institute of Safety Management, Horticulture NZ's Safety Programme, HASANZ, ShopCare and several others. This group has met twice, with the aim of being more joined up and aware of our respective work programmes.

WHAT HAVE WE DONE:

Government understanding and influence

We will:

- Develop an advocacy strategy that considers the need for government leadership, culture change, health and safety leadership development, and the need for better prioritisation and focus across the national ecosystem
- Establish a sub-group to the Steering Group to help with the development of this advocacy strategy
- Amplify the Forum's collective voice of its membership on agreed issues of collective concern.

Between July 2022-June 2023 here's what we've achieved:

Develop an advocacy strategy

Membership and stakeholder strategy

As part of the development of the membership and stakeholder strategy, we have actively identified stakeholders and key groups the Forum will be building relationships with, in order to influence and support key programme work.

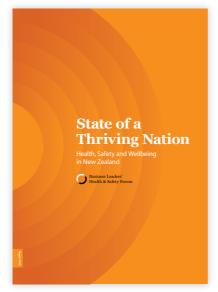
This will get underway in 2023/2024 and includes ongoing relationships with the Minster of Workplace Relations and Safety, the National Party and other political parties. Also a focus area will be on building on relationships with government agencies including WorkSafe NZ, the Ministry of Business, Innovation and Employment (MBIE), and other regulators such as Maritime NZ and the Civil Aviation Authority.



Courtesy of Ports of Auckland

Amplify the Forum's collective voice of its membership on agreed issues

State of a Thriving Nation



State of a Thriving Nation report - 2023

This year the Forum has been building towards our flagship piece of work, the *State of a Thriving Nation* inaugural report. This will become an annual report released by the Forum, highlighting the collective health and safety performance in New Zealand and the costs to the country.

We approached Sense Partners and its economist Shamubeel Eaqub to produce the report, which will be released in August 2023. The inaugural report will have a focus on the current economic cycle, international comparisons and the upcoming election.

As part of the data gathering, Shamubeel and his team surveyed Forum CEOs in June 2023 asking them about their health and safety investment, outlook for their business and its performance in the coming year.

The Forum will be using the report as an opportunity to put it in front of key politicians ahead of the October 2023 general election, and raising awareness in mainstream media and among key stakeholders regarding the current state of health and safety performance and where New Zealand needs to do better.

Focusing on Better Governance

In March, the Better Governance project team publicly released their report on the current state of health and safety governance in New Zealand and where improvements are needed to lift the capability of Directors in their health and safety governance. The Forum was part of this project team, along with the GM Safety Forum, and with funding from WorkSafe NZ and support from the IoD.

The report produced a vision for health and safety governance, alongside a set of principles that boards and officers can use to guide their health and safety governance practices.

It also made 17 recommendations including:

- develop, implement and fund a health and safety governance mentoring programme and continuing professional development programme
- developing and producing communication guidance for Directors on health and safety
- establishing and funding a health and safety governance reference group.

WHAT HAVE WE DONE

Developing insights and learning

We will:

- Review and optimise the existing monitoring framework for internal activities to ensure continuous improvement of Forum delivery
- Develop an eco-system performance framework and data gathering capacity to enable the Forum to regularly assess, comment and engage on the performance of the wider system
- Develop a 'leading practice and insights' research programme to access unique perspectives on shared challenges, and harness the best of international leading practice.

Between July 2022-June 2023 here's what we've achieved:

Monitoring framework

Thriving people

We reviewed the Forum's mental wellbeing work in late 2022, taking the opportunity to gain a greater understanding of where our members were at in their own work mental wellbeing journeys. This work, led by Diane Ah-Chan, identified a continuum thinking framework to understand whether members were at one or more of the following steps: awareness, understanding, translation, sustainable improvement/practice.

As part of her review, Diane worked with around 30 Forum members using a learning teams workshop style to understand their work, opportunities and challenges, and if and how the Forum's work has supported them and their workplaces.

Four key learnings were identified:

- The Forum has made a significant contribution to mental wellbeing tools and resources for New Zealand industry
- The Forum has a continued role to play in an advocacy space, but not dropping down to do the 'doing'
- We are not yet seeing a substantive change of focus to 'protect' i.e., better work
- Connections and relationships are a strength going forward.

This work will help the Forum to determine our next steps and workplan in this space.

Membership and Engagement Strategy

Our Forum members are our greatest asset. They fund and support the work we do in aid of our vision. A focus area this year has been to look at how Forum members engage with our work, and where we can improve.

This involved a member survey in October 2022, and the development of a Membership and Engagement Strategy between April and June 2023.

The Strategy aims to support our work to enable more influence, greater numbers of engaged members and more diversity. It has five key focus areas:

- Increase membership participation within the Forum
- Increase diversity of Forum members
- Grow and retain Forum members
- Reinforce the Forum's culture
- Create awareness of the Forum with the wider ecosystem and general public.

Expect to see this work coming to life in the 2023/24 year.

Benchmarking

This year the Forum's annual benchmarking project included 71 Forum members. The project covered the 2022 calendar year and was published in May 2023.

During the 2022 year, the statistics from the 71 organisations that participated showed that:

- Tragically six workers lost their lives
- A 24% decrease in Total Recordable Injury Frequency Rate (TRIFR) to 3.58 (employees and contractors)
- A 35% decrease in near miss reporting compared with 2021.

The Forum will be reviewing how it carries out this project before the start of the 2023 reporting year.

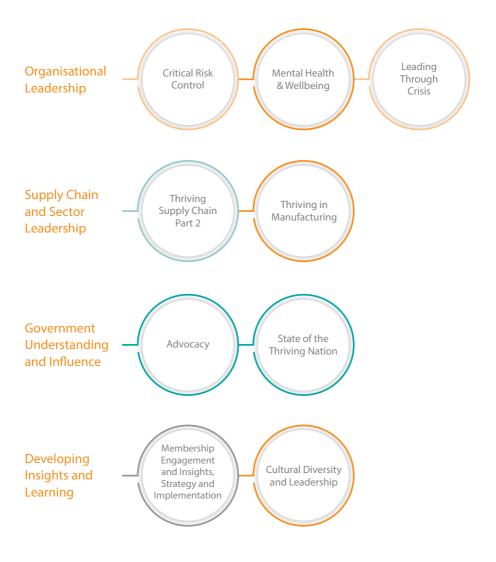


Francois Barton, Roger Gray (CEO, POAL) and Ross Taylor (CEO, Fletcher Building) at the CEO breakfast in May 2023

Coming up next year

2023/24 Forum work programme





Key areas of work for 2023/24:



State of a Thriving Nation

This report, released in August 2023, positions the Forum as a uniquely placed and credible commentator and influencer of New Zealand's health, safety and wellbeing agenda. This is the inaugural report, and will become an annual report for the Forum.



Member engagement and events

Expect to see more in-person events on issues you've told us you wanted to hear more about; critical risks, the role of technology and AI in safety and wellbeing, and mental wellbeing at work. We're also looking to raise our profile in national trade media to showcase more of the work our member organisations are leading in health, safety and wellbeing.



Thriving Supply Chain continues

This work will continue to build on the initial workshops and report from this year's work programme, with a focus on supporting Forum organisations and CEOs to share stories on how they're addressing the leadership gap in their supply chain.



Leading through crisis

Following our work this year out of the Auckland and Coromandel flooding in January, and Cyclone Gabrielle, the Forum will be standing up a programme of work on Leading through Crisis. This will see us access the leadership mindsets and practices from Forum leaders experienced in crisis management, widely communicating them to support our wide Forum whānau and emerging leaders.

Our people

Steering Group

Our Steering Group is made up of CEOs, Directors and leaders from major organisations across New Zealand. We thank them for their governance, support, rich discussion and strategic leadership of the Forum and at our quarterly meetings throughout the past 12 months.

George Adams

Independent Director (Chair)

Sheridan Broadbent

Independent Director (Deputy Chair)

Toby Beaglehole

CEO, Work Based Learning at Te Pükenga

(Treasurer)

Francois Barton

CEO, Forum

Mike Costelloe

CEO, Think Delta

Albert de Geest

CEO, Liquigas

Shane Dufaur

GM, Ballance Agri-Nutrients

Darren Evans

CEO, Calder Stewart

James Fletcher

COO, DLA Piper

Lester Foxall

CEO, Connell Contractors

Hugh Goddard

GM, Pipeline & Civil

Roger Gray

CEO, Ports of Auckland

Gavin Ion

CEO, Waikato District Council

Jeremy Lightfoot

CEO, Ara Poutama Aotearoa Department of Corrections

Megan Main

CEO, ACC

Mike O'Brien

Independent Director

Helen O'Sullivan

CEO, Crockers Property

Phil Parkes

CEO, WorkSafe NZ

Chelydra Percy

CEO, GNS Science

Lachlan Philp

Managing Director, SSA New Zealand

Andrew Priest

CEO, NZ Frost Fans

Andrea Scown

CEO, Mitre 10 Mega

Gordon Shaw

Independent Director

Aaron Smith

Managing Director, Keith Andrews

Jeremy Sole

CEO, Electrical Training Company

Carolyn Tremain

CEO, MBIE

JB Rosselot

CEO, Chorus

Ryan Keogh

Group CEO, Matvin Group &

MAKO Commercial

Evan Maehl

Managing Director,

Waste Management NZ

Dave Needham

COO, Harrison Grierson

Tracey Hickman

GM, Genesis Energy

or members

New Forum members in the last 12 months



Nigel Stevens CEO AFFCO New Zealand



Ben Teusse CEO Habit Health



Andy Antoci General Manager NZ Safety Blackwoods



Egbert Segers CEO Tegel Foods



Vittoria Shortt CEO ASB Bank



Aaron Jay Managing Director Hortus



Matt Mules General Manage Oxcon CLL Limited

Access community health Hauora Tara-Ā-Whare

Androulla Kotrotsos General Manager Total Care Health



Dean Kimpton CEO Auckland Transport



Akinari Yamaguchi CEO e Products New Zeala



Matthew Anderson Director Produce Delivered



Ross Browne Managing Director Triplex Consulting Limited



Nicola Sladden Banking Ombudsman Banking Ombudsman Scheme



Matthew O'Brien CEO Kiwicare Holdings

MAC GROUP

Angus Macdonald Managing Director Mac Group



Andrew Preskett CEO Radius Care



Philip Aldridge CEO Waihanga Ara Rau



Rob Buchanan Chief Executive, Channel Infrastructure NZ Limited





Peter Hendry CEO MG New Zealand



Julian Elder Chief Executive Scion Research



Sean Horgan CEO Waipa Networks



Tony Strange COO, Claymark Group Limited Partnership



Jordan Greville CEO



Bede Cammock-Elliott Managing Director SeeDigital



Steph O'Sullivan Chief Executive Whakatane District Council



Jeffery Douglas Managing Director Douglas Pharmaceuticals



Natural Habitats



Peter Winder Acting Chief Executive Te Pükenga



David Langford Chief Executive Whanganui District Council



Cameron McKeown CEO Fliway



Andrew Priest Chief Executive NZ Frost Fans



Peter Winders CEO Te Pükenga Work Based Learning









Kerry Hill Managing Director A W Trinder

Sue Bidrose CEO AnResearch

Sarah Williamson CEO Antarctica New Zealand

Mark Worsfold Programme Director Babcock NZ Ltd





Anthony Harp



Alastair Blackler eneral Manager, Abergeldie Complex Infrustructure

Darren Mitchell General Manager Ara Institute of Canterbury Ltd

Grant Nicholson Partner Anthony Harper

Mark Wynne CEO Ballance Agri-Nutrients









Megan Main CEO ACC

Greg Foran CEO Air New Zealand Peter Conley

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ANZCO Foods



Jason Cherrington CEO Accordant Group

Brian Stokes Managing Director Airtech



BAY OF PLENTY REGIONAL COUNCIL TOI MOANA

Neil Woods CEO Aratu Forests Ltd Fiona McTavish CEO Bay of Plenty Regional Council





argus FIRE PROTECTION



Helen Davidson CEO ACE New Zealand



Jacqui Bensemann Managing Director Argus Fire Protection

Chad Hooker CEO Bay Venues





AsureQuality Kaitiaki Kai



Mark Irvine Managing Director Acrow Ltd



ALLIANCE

FARMERS' PRODUCE

Kim Ballinger CEO AsureQuality

Derek Bilby CEO BBR Contech



SINCE 1948 Willie Wiese CEO



調 Beca

Dean Schwab Acting CEO Adecco

Alliance Group

Carrie Hurihanganui CEO Auckland Airport

Darryl-Lee Wendelborn NZ Managing Director Beca









CK Rahi Operations Manager Advance Diagnostics Caroline Ovenstone CFO

Tracey Ryan Managing Director Aurecon NZ

Jim Goodall Blue Sky Pastures







Brambles

Craig Davidson Managing Director NZ AECOM

Neil Cowie Animates

Richard Fletche CEO Aurora Energy

Adam Pfeiffer Country Manager Brambles NZ (Chep)



Claire Falck CEO RRAN7



Greg Smith CEO Bremworth Carpet & Rugs





John Staples Director for NZ Business Bridgestone NZ



Darren Evans CEO Calder Stewart



Stefan Korn CEO Callaghan Innovation



Craig Carr Managing Director Carrfields



Brendon Vincent General Manager Cassidy Construction



Volker Kuntzsch Cawthron Institute



Anthony Delaney CEO CentrePort



Chris Alderson CEO CHASNZ



JB Rousselot CEO Chorus

Christchurch City Council

Dawn Baxendale

CEO

Christchurch City Council

Terry Murdoch CEO Christchurch Helicopters

CHRISTCHURCH HELICOPTERS



Sameer Ibrahim Director Clearvision Communications



Sean Henry GM CLL Corp Service



Chris Litchfield





Justin Watson CEO, Christchurch International Airport



Grant Dodson CEO City Forests



Peter Lord CEO Citycare Property Citycare Property



Vesta Gribben General Manager, Strategy and Growth Citycare Water



Keith Manch CEO Civil Aviation Authority (CAA)







Managing Director, Coca-Cola Europacific Partners NZ



Deena Clarkson CEO CODA Group



Stephen Foote NZ Vice President Cold Storage Nelson



David Banfield



Lester Foxall CEO Connell Contractors



Ray O'Regan CEO Connect 8



John Thompson CEO Connetics



Kaarin Gaukrodger CEO Connexis



Mike Fuge Contact Energy



Dave Bulling Managing Director Cook Brothers Construction



Myriam Mitchell Senior Associate Copeland Ashcroft Law



Glenn Corbett Nanaging Director Corys Electrical



Mike Cosman Partner Cosman Parkes



Kim Calvert Country Manager NZ Cottonsoft NZ



Judy Nicholl CEO Counties Energy



Paul Corbett General Manager NZ CPB Contractors











Helen O'Sullivan CEO Crockers Property Group

Paul James Chief Executive partment of Internal Affairs Roger Sutton CEO FA Networks

Geoff Bourke Managing Director EnergyWorks









Grant McLauchlan Managing Director Crest Clean

Brook Barrington CEO, Department of the Prime Minister and Cabinet DPMC

Tina Mitchell CEO Earthquake Commission

Alex Park General Manager EnerMech







ENTRADA

Una Jagose Solicitor-General and CEO Crown Law

Jonathan Pooch Managing Director Deta Consulting

Matt Todo Group CEO Eastland Group

John Thorburn CEO Entrada Travel Group









Paul Huggins Managing Director Cushman & Wakefield NZ

Zane Morton Managing Director DHL Global Forwarding

David Roberts CEO ECL Group

Allan Freeth CEO, Environmental Protection Authority (EPA)









Tim Mackle CEO Dairy NZ



Craig Downie CEO EcoCentral Limited Chris Aughton





@ ecoPortal





Mike Costelloe CEO Delta Utility Services

Euan McLeish

Manuel Seidel CEO ecoPortal

Darren Mann CEO Ernslaw One









Charles Spillane CEO Dentons Kensington Swan Murray Robertson CEO

CEO Education Review Office (ERO) CEO EROAD









Penny Nelson Director General Department of Conservation

Danial De Bono Acting CEO Dunedin Airport Cameron Smellie

Craig Langley CEO









Jeremy Lightfoot CEO, Department of Corrections / Ara Poutama Aotearoa

Peter Dynes Managing Director Dynes Transport Tapanui

Mornez Green Managing Director Electrix

Terry Brown Nanaging Director Evonik Peroxide



Terry Copeland CEO Federated Farmers



Kevin Ihaka Managing Director Forest Protection Services



Francesco Saibene Country Manager Ghella



Ben Reed Managing Director HamiltonJet



Kerry Gregory CEO Fire and Emergency NZ



Mark Troughear CEO Freightways



Joe Scragg CEO Gibbons Holdings



Michael Bishop CEO Harbour Sport





CEO First Gas



Lynden Glass Managing Director Freshpork NZ



CEO Goodman NZ



Karen West Chief Executive Harrison Grierson



Steve Evans, CE Residential & Development Fletcher Building, Residential Building



Darren Fullerton CEO Frucor Suntory

Fullers 360



Stephen Parry CEO Gore District Council



Nigel Bickle CEO Hastings District Council





Mike Horne CEO Fullers Group



Bridget White, Acting CEO Government Communications and Security Bureau



Langley Cavers CEO Hauraki District Council



Anna Palairet Acting COO Fonterra Co-operative Group



Cos Bruyn Managing Director Fulton Hogan



Nigel Corry CEO, Greater Wellington Te Pane Matua Taiao



Murray Robertson Executive General Manager Hawkins



Chris Quin CEO Foodstuffs North Island



Craig Furness Managing Director Gallagher Bassett NZ



Elaine Morgan CEO Green Gorilla



Janette Walker Director Health and Safety by Design NZ



Mary Devine CEO Foodstuffs South Island



Malcolm Johns CEO Genesis Energy



Peter Leitch Managing Director Guaranteed Flow Systems



Mark Evans CEO HEB Construction



Joseph Akari, National Safety Director, Foresty Industry Safety Council (FISC)



Siobhan Hartwell General Manager - NZPac GHD



Lance Vervoort CEO Hamilton City Council



Dylan Fitzgerald CEO Hilton Haulage







Vesta Gribben CEO Inframay Construction



Jason Marris Interim CEO ra District Council



Rob Farrar Executive General Manager Linfox Logistics



John Boocock CEO Hiway Group



Ed Alexander CE NZ Inghams Enterprises



Mason Fitzgerald CEO Kaiteriteri Recreation Reserve



Albert de Geest Ceo Liquigas









Dean Brown CEO HJ Asmuss & Co

Peter Mersi Commissioner Inland Revenue (IRD)

Darren Edwards CEO Kapiti Coast District Council



Managing Director Longveld





KEITH ANDREWS



Ajay Anand CEO Horizon Energy Group

Peter Lennox, CEO, Institute of Environmental Science and Research Limited (ESR)















Chris Fincham

General Manager

King Country Energy





David McGregor CEO InterGroup



Mackenzie DISTRICT COUNCIL Angela Oosthuizen CEO

Mackenzie District Council





Michael Day CEO Invercargill City Council

ISO



🏹 Mackleys



Timo Skog NZ Director Kone Elevators Scott McAlister aging Director Mackleys





Andrew Moss CEO Paul Cameron CEO & Director Hvnds







Andy Lester CEO MainPower NZ



David Head

IXOM





Logan Aves Managing Director Impac Services



Richard Wilson











Rau Tangiiti Andrew McKenzie CEO, Kainga Ora - Homes and Communities Managing Director
Independent Traffic Control



David Prentice CEO Manawa Energy





Chris Barnes General Manager, Manulife Forest Management (NZ)



Tim Harty General Manager Meateor Pet Food



Ray Smith CEO Ministry for Primary Industries



Karl Gradon CEO



Kirstie Hewlett Director & CEO Maritime New Zealand



Dean Hyde Director Men at Work



James Palmer CEO Ministry for the Environment



Andrea Scown CEO Mitre 10 NZ



Tim Cosgrove CEO Marlborough Lines



Vince Hawksworth CE Mercury



Kellie Coombes CEO Ministry for Women



Steve Tarrant CEO Moana New Zealand



Ryan Keogh CEO Matvin Group



Richard Whitney CEO Mercy Hospital



Andrew Bridgman CEO Ministry of Defence



Todd Dawson CEO Napier Port



Carolyn Tremain CEO MBIE



Neal Barclay CEO Meridian Energy



Iona Holsted CEO Ministry of Education



Rick Herd Managing Director Naylor Love Enterprises



Nick Tongue General Manager McAlpine Hussmann



Stuart McCall Managing Director Methanex



Diana Sarfati, Director-General of Health and CEO, Ministry of Health



Clint Brov CEO NZ & AU NDA Group



Peter Crighton CEO McAlpines



Earl Gasparich CEO Metlifecare



Andrew Crisp CEO, Ministry of Housing and Urban Development



Tony Gray Chief Executive, Nelson Tasman Regional Hospice Trust





Simon Mander ance Glass



Andrew Kibblewhite CEO Ministry of Justice



Pete Theron







CEO Meadow Mushrooms



Tuaopepe Abba Fidow Acting CEO Ministry for Pacific Peoples



Debbie Power CEO, Ministry of So Development (MSD)



Network Tasman



Geoff Douch CEO Network Waitaki



Todd Movle

Interim CE

Ngãi Tahu Holdings Corporation





Sarah Stuart-Black Secretary General NZ Red Cross



William McCook CEO Orillion



David Langford Infrastructure Manager New Plymouth District Council



Robbie Watt CEO

Ngati Tuwharetoa Holdings

NEW ZEALAND STEEL

Orion

Robin Davies CEO NZ Steel



Nigel Barbour CEO Orion Group

NZAS



NEW ZEALAND



Chris Blenkiron GM, New Zealand Aluminium Smelter

pure kiwi mettle

Rob Hennin CEO nib nz

Peter Chrisp CEO NZ Trade & Enterprise Steve Stuart CEO











Sam Cliffe CEO New Zealand Blood Service

John Morgan CEO NIWA

Gareth Marriott Managing Director OCS

Richard Saunders CEO Otago Regional Council



Northpower

Oji Fibre **Solutions**



Christine Stevenson CEO New Zealand Customs Andrew McLeod CEO Northpower

Jon Ryder CEO



Chris Pile

PAE NZ

DEFENCE FORCE

Kevin Short Chief of Defence Force New Zealand Defence Force

Oji Fibre Solutions



Jim Magee CEO Nurse Maude

Henrik Mosser Vice President OMV NZ

Mark Leslie CEO
P_mu Landcorp Farming



Selena Armstrong CEO, New Zealand Institute of Safety Management



Managing Director NZ Hothouse



Tracy Goss NZ lead for timber processing Onefortyone



CEO Pattle Delamore Partners



Andrew Coster CEO New Zealand Police



Jon Kelly



Greg Managh CEO Online Distribution

ORANGA

TAMARIKI



Sean Gray CEO, Peke Waihanga – Artificial Limb Service





Chappie Te Kani Acting CE, Oranga Tamari Ministry for Children David Walsh



Ross Larcombe CEO PF Olsen

Nexus Logistics & Conlinxx

CEO NZ Post



Stephen Guerin CEO PGG Wrightson



Simon Craddock CEO Port Taranaki



Garry Diack CEO Ravensdown



Richard Umbers CEO Ryman Healthcare



Keith Mullett Managing Director PHI International New Zealand



Roger Gray CEO Ports of Auckland



Alistair Brown Managing Director Rayonier Matariki Forests



Christian Sykes General Manager SaferMe



Grant Tregurtha Managing Director Pinnacle Corporation



James Kilty Chief Executive Powerco



Paul Norris Acting CE RealNZ



Chris Hunter CEO Safety'n Action



Hugh Goddard Managing Director Pipeline & Civil



Jason Franklin CE PowerNet



Craig Wilson Managing Director NZ & Fiji Rentokil Initial



Sarah Spencer GM Operations NZ/Australia Saito Labels & Tags



David Hughes CEO Plant & Food Research



Bonnie Robinson CEO, Presbyterian Support Northern (PSN)



Duncan Hope CEO Resero



Craig Ellison Interim CEO Sanford



Rhys Welbourn CEO



Philip Melhopt CEO PrimePort Timaru



Arif Khan CEO NZ Restaurant Brands NZ



Paul Harper Interim CEO SeaLink NZ



Hugh Morrison CEO Port Nelson



Josef Geisser CE Prime Range Meats



Sam Wiffen CEO & Founder Reveal Group



Glenn Donaldson CEO Service Resources



Leonard Sampson CEO



Henry Arundel General Manager NZ Programmed



Mark McCutcheon General Manager Rheem



Geoff Tipene Managing Director SG Fleet Group



Kevin Winders CEO Port Otago



Kevin Ross Interim Chief Executive Rangitikei District Council



Robert Sharkie CEO RuralCo



Peter Hart Managing Director SGS NZ



Simon Limmer CEO Silver Fern Farms



Edward Marfell Managing Director SSA New Zealand



Marty Grenfell CEO Tauranga City Council



Dave Devereux Managing Director The Labour Exchange



Anne Callinan Chair Simpson Grierson



Peter Bradley CEO St John



Charlie Taylor CEO Taylors Contracting



Mike Fox CEO The Lines Company



Brett Murray CEO Site Safe NZ



Tony Puppyn Director - General Manager Storelink Sales



Colm Hamrogue CEO TDX Ltd



Nick Grayston Group CEO The Warehouse





Josie Vidal CEO Straterra



Peter Hughes Commissioner, Te Kawa Mataaho Public Service Commission



Guy Stewart Managing Director SKOPE Industries







Jackie Rhodes Regional Managing Director Thomson Reuters



Michael Ahearne CEO Sky City Auckland



Scott Scoullar CEO Summerset Group Holdings



Dave Samuels CEO, Te Puni Kökiri /Ministry of

Māori Development

TIMBERLANDS

Ryan Cavanagh Managing Director Timberlands



Todd McLeay Managing Director Smart Environmental



Richard Cook Head of Forests Summit New Zealand



Philip Cryer CEO Telarc



Gaye Searancke CEO, Toitů Te Whenua Land Information New Zealand



Nigel Gear CEO South Port NZ



Gareth Edgecombe CEO T & G Global



Mark Taylor General Manager Tenon Clearwood



Penny Kneebone Chief Executive Tonkin & Taylor



Chris White CEO Southern Cross Healthcare



John Holyoake CEO



Stuart Simpson GM People and Culture The Electrical Training Company



Russell Shaw



Darryl Haggerty, CEO, Southern Institute of Technology



Managing Director Tasti Products Limited



Dan Gilbert CEO The Griffin's Food Company



Director, Total Instrum Services Ltd (TIS)



Peter Lensink Chief Officer & MD Transdev



Margaret van Schaik MD, Van Schaik Health & Safety Solutions



Dave Chambers Acting CEO Watercare Services



Kyle Hall General Manager Wood Training



Alison Andrew CEO Transpower



Simon Mackenzie CEO Vector



Evan Maehl Managing Director Waste Management NZ



Tony Cunningham COO WoolWorks New Zealand



Struan Little Deputy Secretary Treasury



Tony Gibson CEO Vehicle Inspection NZ (VINZ)



Garth Dibley CEO WEL Networks



Spencer Sonn Managing Director Woolworths NZ



Troy Fazakerley Country Manager Treescape



Richard Kirkman CEO Veolia Water



Barbara McKerrow CEO Wellington City Council



Jeena Murphy MD Working Wise



Peter Carnahan CEO Trojan Holdings



Aaron Ashby Director Visy



Matt Clarke CE Wellington International Airport



Phil Parkes CEO WorkSafe



Malcolm Allan Country Manager UMS NZ



Greg O'Connor Country Manager VTNZ



Tonia Haskell Chief Executive Wellington Water



Paul Minchin Location Director Worley New Zealand



Jaun Park Group Chief Executive Unison Networks



Gavin Ion CE Waikato District Council



Justin Peterson CEO Wells Group



Mike Bennetts CEO Z Energy



Andrew Crosby CEO



Jimmy Ormsby Managing Director Waitomo Petroleum



Peter Armstrong CEO Westnower/ElectroNet



Danielle Shanahan CEO Zealandia





Mary Ollivier CEO Utilities Disputes (UDL)



Nicole Rosie CEO Waka Kotahi (NZTA)



Frances Boyce General Manager Whitaker Civil Engineering

Financials

Business Leaders' Health & Safety Forum Incorporated for the year ended 30 June 2023

	2023	2022
Total Revenue	\$1,451,204	\$996,972
Total Expenses	\$1,526,504	\$970,054
Surplus for the Year	\$-75,299	\$26,918

Reporting figures are displayed rounded to zero decimal places. Totals are calculated based on the original (not rounded) figures.

Audited accounts for the 30 June 2023 year (including the audit opinion) are distributed before the AGM and are available to members by emailing info@forum.org.nz.



























For more information about the Forum or to talk about joining, contact:

Email: info@forum.org.nz
Or find out more at: forum.org.nz

